EX0-002 exin

QUESTION 1
Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

http://www.gratisexam.com/

A. Management strategies
B. Plan
C. Stakeholder interests
D. Time-driven controls

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 2
If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

A. Senior User
B. Executive
C. Corporate/programme management
D. Senior Supplier

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 3

Which is a purpose of the Risk theme?

A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
B. Establish a cost-effective procedure to identify, assess and control uncertainty
C. Establish mechanisms to control any unacceptable deviations from plan
D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 4
Which is part of the PRINCE2 definition of a project?

A. An undertaking that consists of at least two management stages
B. A description of what must be delivered in order to gain acceptance
C. The total of a plan's products
D. A temporary organization that is created for the purpose of delivering business products

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 5
Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Correct Answer: B
Section: (none)

Explanation

Explanation/Reference:

QUESTION 6
Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

A. benefits, progress, risk,
B. benefits, quality, risk,
C. change, quality, progress,
D. benefits, customers, quality,

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 7
Which task is performed by the Change Authority?

A. Set a change budget
B. Approve or reject a request for change within approved limits
C. Refer changes that exceed budgetary limits to the Project Manager for approval
D. Update the configuration management system when a change is approved

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 8
Identify the missing word in the following sentence, A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

A. costs

B. risks

C. benefits

D. issues

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 9
Which process provides the Project Board with the information it requires in order to commit
resources to the project?

A. Managing Product Delivery

B. Initiating a Project

C. Controlling a Stage

D. Directing a Project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 10
Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

A. Principles

B. Processes
C. Tailoring PRINCE2 to the project environment
D. Themes

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 11
Which should be funded by a change budget?

A. Increase in agreed scope
B. Initiation stage
C. Change Authority
D. Handover activities

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 12
Which of the following describes a use of a Configuration Item Record?

A. Define the identification scheme to be applied to the project
B. Identify the techniques and procedures required within the Work Package
C. Record the change in a product's status
D. Record the reporting requirements for the Work Package

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 13
Which characteristic distinguishes a project from regular business operations?

A. Produces benefits
B. Introduces business change
C. Manages stakeholders
D. Incurs cost

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 14
What process aims to ensure accurate progress information is provided to the Project Manager?

A. Starting up a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 15
Where should an off-specification be recorded?

A. Risk Register
B. Issue Register
C. Work Package
D. Configuration Management Strategy

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 16
During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. End Stage Report
B. Team Plan
C. Work Package
D. Project Plan

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 17
Which is a benefit of using PRINCE2?

A. Provides a defined structure of accountability, delegation, authority and communication
B. Includes techniques for critical path analysis and earned value analysis
C. Enables a Project Manager to be accountable for the success of a project
D. Prevents any changes once the scope of a project has been agreed

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 18
Which statement is FALSE?

A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
B. A project's output is any of the project's specialist products
C. A project benefit is only realized after the project has closed
D. A project outcome is the result of the change derived from using the project's outputs

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 19
Which is a responsibility of the managing level within the project management team?

A. Set project tolerances
B. Approve stage completion
C. Ensure that the products are produced within the constraints agreed with the Project Board
D. Appoint the project management team

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 20
Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project
2. Stakeholders may be internal or external to the corporate organization

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 21
Which is a purpose of quality planning?

A. Define the structure of the project management team
B. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
C. Document approval records for those project products that have met their quality criteria
D. Produce the Project Plan with resource and schedule information

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 22
Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

A. Change
B. Plans
C. Quality
D. Risk

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 23
Which product identifies the management stages and timescales of a project?

A. Project Brief
B. Project Product Description
C. Project Plan
D. Initiation Stage Plan

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 24
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 25
Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what the project must deliver in order to gain acceptance

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 26
Which is a purpose of a Product Description?

A. Provide the cost tolerance available for individual products
B. Define reporting frequency
C. Record the quality checks completed for the End Stage Report
D. Document the level of quality required of a product

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 27
Which is a purpose of the Business Case theme?

A. Identify which role is responsible for producing the Business Case
B. Identify the project's outputs
C. Establish the controls to manage changes that may impact the project benefits
D. Establish a viable investment proposition

Correct Answer: D

QUESTION 28
Who is the key project decision-maker in the project management team?

A. Corporate management
B. Executive
C. Change Authority
D. Project Manager

Correct Answer: B

QUESTION 29
Which is a purpose of a Project Brief?

A. Capture lessons from previous projects
B. Ensure that there is a common understanding of the starting point for the project
C. Confirm that the Project Plan is able to deliver the Business Case
D. Define the quality techniques and standards to be applied during the project

Correct Answer: B

QUESTION 30
Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result

B. Provide the resources and skills to deliver the desired result

C. Pay for the project

D. Specify the benefits of the project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 31
Which describes risk impact?

A. Timeframe within which the risk might occur

B. The trigger that occurred giving rise to the risk

C. The effect of the risk on the delivery of project objectives

D. How likely the risk is to occur in a given project situation

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 32
Which is a purpose of the Controlling a Stage process?

A. Produce a Team Plan for the work to be assigned to a Team Manager

B. Select and implement actions that will resolve deviations from a plan within tolerance

C. Obtain approvals for products delivered in a Work Package

D. Update a Project Plan to incorporate the actuals from a Stage Plan

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 33
Which of the following statements about customer's quality expectations and acceptance criteria are true?

1.Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 34
Which statement about stages is true?

A. Management stages should be of the same duration
B. The use of technical stages is mandatory
C. The use of management stages is mandatory
D. Management stages are driven by specialist teams

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 35
Who should act as the communication channel between a project and corporate or programme management?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 36
Who represents the three project interests on a project?

A. Project Manager
B. Project Support
C. External project stakeholders
D. Project Board

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 37
Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

A. Checkpoint Report
B. End Stage Report
C. End Project Report
D. Product Status Account

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 38
Which is a purpose of a Project Product Description?

A. Form part of the Work Package for the project product
B. Provide the initial project budget to be refined in the Business Case
C. Document the project mandate and gain approval for the project from the Project Board
D. Define the quality required of the project's product

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 39
What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 40
Which statement about the Directing a Project process is FALSE?

A. Supports the PRINCE2 principle of manage by exception
B. Is triggered by a request to initiate a project
C. Covers the day-to-day activities of the Project Manager
D. Provides a mechanism for the Project Board to assure that there is continued business justification

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 41
Which is a purpose of the Plans theme?

A. Identify, assess and control any potential changes to the baseline
B. Establish the project's structure of accountability
C. Assess and control uncertainty
D. Understand whether the targets are achievable

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 42
Which of the following is NOT an event-driven control?

A. Project mandate
B. Checkpoint Report

C. Exception Report
D. End of a stage

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 43
Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize the use of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 44
Which is a type of issue?

A. An expected dis-benefit
B. An off-specification
C. A project outcome
D. A scope tolerance

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 45
Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage
B. Closing a Project
C. Directing a Project
D. Managing a Stage Boundary

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 46
Identify the missing words in the following sentence.During the Initiating a Project process the [?] before a project is authorized.

A. minimum necessary is done to decide if a project is worthwhile
B. aim is to establish sound foundations to achieve a successful project
C. Project Brief is assembled and approved
D. project approach appropriate for delivering a project is selected

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 47
Which of the following is NOT a purpose of the Closing a Project process?

A. Plan the activities required to close a project
B. Enable a comparison of the original objectives of a project against what was actually achieved
C. Enable premature closure if the Project Board request that a project should no longer continue
D. Provide a fixed point at which acceptance for the project product is confirmed

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 48
Which is NOT a purpose of the Organization theme?

A. Define a project management team structure
B. Define the level of tolerance for each level of the project management team
C. Define the Project Board's responsibility for directing the project
D. Define which role is accountable for the project's success

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 49
Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.
Packages for the work performed in the final stage.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 50
Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board
B. Project Board and Project Manager
C. Project Manager and Team Manager
D. Team Manager and external supplier

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 51
What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a Project
B. Managing a Stage Boundary
C. Controlling a Stage
D. Starting up a Project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 52
Where should a Team Manager look for information on the quality required for a product?

A. Project Initiation Documentation
B. Product Description
C. Team Plan
D. Quality Management Strategy

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 53
Which is a difference between management and technical stages?

A. Management stages require planning and technical stages do not
B. Technical stages can overlap and management stages cannot
C. Management stages deliver products and technical stages do not
D. Technical stages require resources and management stages do not

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 54
Which describes the 'Identify Risks' step within the recommended risk management procedure?

A. Identify responses to risks documented in the Business Case
B. Gather information about the project environment and objectives
C. Identify the roles to be involved in risk management activities
D. Identify uncertainties that may impact on the delivery of the project objectives

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 55
Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

A. Business Case
B. Plans
C. Progress
D. Quality

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 56
Which provides a single source of reference that may be used by people joining a project after it has been initiated so they can quickly and easily find out how the project is being managed?

A. Project Brief
B. Project Initiation Documentation
C. Project mandate
D. Project Product Description

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 57
Which principle helps to define what should be included and what should be excluded from a project?

A. Defined roles and responsibilities
B. Focus on products

C. Manage by stages
D. Continued business justification

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 58
Which of the following is the Business Case used for during the Managing a Stage Boundary process?

A. Enable the Project Board to decide whether or not to authorize the project
B. Justify the continuing viability of the project
C. Enable the Project Board to decide whether or not to authorize project closure
D. Justify the initiation of a project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 59
Which statement defines a risk?

A. A certain event occurring in the future that will have a negative impact on the project's objectives
B. An event that has already occurred that the Project Manager must deal with immediately
C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 60
Which describes the 'Implement' step within the recommended risk management procedure?

A. Project Support will allocate the risk budget to fund the selected risk responses
B. The risk owner will decide the best response to control the risk
C. The risk owner and the risk actionee will carry out activities to control and deal with the risk
D. The Project Manager will formulate the Risk Management Strategy

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 61
Which regular report provides the Project Board with a summary of stage status?

A. Communication Management Strategy
B. Project Brief
C. Highlight Report
D. Checkpoint Report

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 62
Which statement describes the Implement' step within the recommended risk management procedure?

A. Take planned action to respond to a risk
B. Implement the responsibilities for risks defined in the Risk Management Strategy
C. Assess the proximity of a risk
D. Identify the level of risks that can be tolerated by the project

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 63
Upon what environment is PRINCE2 based?

A. Operational
B. Configuration
C. Programme
D. Customer/supplier

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 64
What process is used by the Project Board to respond to an Exception Report?

A. Controlling a Stage
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 65
When are tolerances for a Work Package agreed?

A. When accepting a Work Package
B. As work on each product within the Work Package begins
C. Once ail products have been developed and approved
D. When the Stage Plan is authorized by the Project Board

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 66
Which risk response type is appropriate to respond to an opportunity?

A. Accept
B. Fallback
C. Exploit
D. Transfer

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 67
Which is an objective of the Managing Product Delivery process?

A. Sign-off completed Work Packages
B. Ensure the Business Case is kept under review
C. Report progress to the Project Board

D. Ensure that work on products is authorized and agreed with the team

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 68
Which product is NOT created in the Managing a Stage Boundary process?

A. Benefits Review Plan
B. End Stage Report
C. Lessons Report
D. Exception Plan

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 69
Which is NOT an objective of the Controlling a Stage process?

A. Implement actions to control the impact of risks that occur during the stage
B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
C. Update the Business Case with any changes agreed with the Project Board
D. Coordinate the delivery of products as agreed in the Stage Plan

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 70

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

A. Checkpoint Report
B. Highlight Report
C. Issue Report
D. Product Status Account

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 71
What product defines the reporting requirements between the Project Manager and Team Manager?

A. Project Brief
B. Product Description
C. Team Plan
D. Work Package

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 72
Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

A. Defined roles and responsibilities

B. Learn from experience
C. Manage by exception
D. Focus on products

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 73
Which is a purpose of the Risk theme?

A. Establish a method for the implementation of continuous improvement during the project
B. Identify, assess and control problems that have occurred
C. Provide the Project Board with a time-driven control to capture all project risks
D. Establish a cost-effective procedure to identify, assess and control risks

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 74
Which is a purpose of an Exception Plan?

A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
C. Identify the actions required to recover from the effect of a tolerance deviation
D. Define the changes which are within the scope of the change budget

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 75

Which is a true statement about management stages and technical stages?

A. Technical stages can overlap but management stages CANNOT

B. Management stages are the responsibility of the Project Manager, technical stages are NOT

C. Technical stages create products, management stages do NOT

D. Management stages require quality control, technical stages do NOT

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 76

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

A. producing an achievable Project Plan

B. preventing poorly-conceived projects from ever being initiated

C. obtaining approval from all stakeholders

D. setting up the required project controls

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 77

Which role is responsible for specifying the project benefits?

A. Corporate or programme management

B. Executive

C. Senior User(s)

D. Project Manager

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 78
Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate
B. Describe the reporting requirements of the various layers of management involved with the project
C. Describe how changes to products will be controlled
D. Provide a solid basis for the initiation of the project

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 79
Who carries out audits that are independent of the project?

A. Quality assurance
B. Project Assurance
C. Project Support
D. Project Manager

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 80

Which is a typical core activity within configuration management?

A. Assessment
B. Communication
C. Quality control
D. Status accounting

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 81
Which is an objective of the Directing a Project process?

A. Review and approve a project mandate
B. Ensure corporate or programme management has an interface to the project
C. Define how risks, issues and changes will be managed
D. Obtain approval for completed products

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 82
Which is NOT undertaken during the Initiating a Project process?

A. Review why the project is needed

B. Identify if the project is sufficiently aligned with corporate objectives

C. Show how the outcome is to be achieved

D. Appoint an Executive and Project Manager

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference: