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EX0-008

Agile Scrum Foundation

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Exam A

QUESTION 1

What is the primary responsibility of a Scrum Master in order to keep a Scrum team working at its peak level of productivity?

- A. Keeping high priority features at the top of the Product Backlog.
- B. Not allowing changes to the Product Backlog once the Sprint begins.
- C. Supporting the team's decisions and resolving the team's issues.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 2

A customer requests a report that summarizes functionality added and defects found and fixed, right at the end of a Sprint.

Who may best prepare this report?



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- A. The Product Owner
- B. The Scrum Master
- C. The team
- D. This type of report should not be prepared.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 3

Who should update the work estimates during the Sprint?

- A. Only the team members
- B. The Project Manager
- C. The Product Owner

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 4

Which means of communication is the most preferable to clarify the interpretation of a requirement?

- A. E-mail
- B. Face-to-face
- C. Instant messaging
- D. Telephone

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 5

In a Scrum project, when would a requirement get added to the Product backlog?

- A. When it is developed, but cannot yet be released.
- B. When the team works on it for a particular release.
- C. When the customer requests a new requirement.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 6

Under what circumstances would a team use Affinity Estimation Technique instead of Planning Poker?

- A. If more details are needed during Sprint Planning
- B. If there is a large number of stories to estimate
- C. If there is a small number of stories to estimate

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 7

During a Sprint, the team completes four stories with story points 3, 5, 8 and 2 respectively. They further complete half a story with a story point of 13.

What is the velocity of the team?

- A. 18
- B. 24.5
- C. 31

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 8

Which statement describes Release Planning?

- A. After looking at all the stories in the backlog, the team estimates their effort in detail.

- B. The team meets with the customer to negotiate the scope, cost and time of the release.
- C. The team and the Product Owner agree on an initial plan for the delivery of features.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 9

Agile planning happens at multiple levels including a daily plan, an sprint plan and a strategic plan.

What term best describes the multi-level planning?

- A. Planning Onion



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- B. Planning Poker
- C. Sprint Planning

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 10

How does Agile bring predictability to the Planning process?

- A. By allowing the customers to review the progress often.
- B. By assigning most of the responsibility to the Product Owner.
- C. By making the team self-organized and self-planning.

D. By providing early visibility into the team's progress.

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 11

How should 'done' be defined when multiple teams are working on a single product?

- A. All teams must have the same definition of 'done'.
- B. Each team must define and use their own definition of 'done'.
- C. The Scrum Master defines when the item is 'done'.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 12

Near the end of a Sprint, the team realizes that they will not be able to complete the stories they had committed to.

What is the best course of action for the team?

- A. Add resources and team members to meet the goals of the current Sprint.
- B. Ask the Product Owner to decide which stories can be delayed until the next Sprint.
- C. Decide on a new definition of 'done' for the Sprint Backlog Items.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 13

What is an "escaped defect"?

- A. A defect that was found by the customer.
- B. A defect that was planned to be fixed, but not fixed in a Sprint.
- C. A defect the Continuous Integration System failed to catch.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 14

According to Agile principles, what should be the pace of development?

- A. Fast
- B. Increasing
- C. Sustainable

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 15

The Product Owner is going on a three-week vacation. The team should be closing the current Sprint and starting a new Sprint at the end of the first week of the Product Owner's vacation.

What is the best way to continue the Scrum rituals in this situation?

- A. Each Scrum team should ideally have two Product Owners to provide cover.
- B. The Product Owner should be requested to delay his vacation by a week.
- C. The Scrum Master should take over and cover for the Product Owner.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 16

A Project Manager wants to track not just the rate of progress against tasks, but also the overall morale and happiness of the Scrum team.

What device will help track morale and happiness?

- A. A Gross Happiness index
- B. A Niko-niko calendar
- C. An employee satisfaction survey

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 17

When is a Sprint complete?

- A. When all of the Product Backlog items are completed.
- B. When all the tasks in the Sprint Backlog are completed.
- C. When the Sprint defined time box ends.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 18

What is an information radiator?

- A. A physical display for the team that gives information about the current status.

- B. A tool that automatically sends relevant information to the Product Owner.
- C. A status report or dashboard that is maintained by the Scrum Master.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 19

A Scrum team failed to meet the Sprint objectives. One of the key members of the team fell ill and was away for two days right at the beginning of the four week Sprint.

What is the most likely reason that the team did not meet the Sprint objectives?

- A. The Product Owner is unable to prioritize.
- B. The team is lacking skills.
- C. The team did not plan the Sprint effectively.



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- D. The team is over-worked.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 20

A user story was estimated at five ideal hours. On a normal eight hour working day, the team gets about four hours of actual work time.

What would be the elapsed time required to complete the Story?

- A. One day and two hours
- B. Two days
- C. Five hours

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 21

Who knows most about the progress towards a business objective or a release?

- A. The Product Owner
- B. The Scrum Master
- C. The team

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 22

What is the best way to split up teams on a large project which is implemented using Scrum?

- A. Group by domain expertise.
- B. Group by features being developed,
- C. Group by specialty of the team members.

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 23

Collaboration is the most important parameter for the success of an Agile team.

What term best describes this type of interaction?

- A. Distributed team working.
- B. Information radiator sharing.
- C. Osmotic communication.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 24

A story was estimated at eight ideal hours. A working day is eight hours. Developers can get about six hours of work done on a daily basis.

What is the elapsed time required to complete the story?

- A. 1.25 days
- B. 1.33 days
- C. 2 days
- D. This cannot be determined without knowing the velocity.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 25

A team has eleven members spread over two locations across two time zones. One of the locations has six team members and the other team has five.

Where should a Scrum Master be located?

- A. Alternate the Scrum Master between both locations.

- B. Appoint a local Scrum Master for both teams.
- C. The Scrum Master is located in one of the teams.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 26

For a Sprint, progress is monitored in a burn-up chart with bars.

What makes the bar become longer?

- A. The progression of time.
- B. Work is added to the Sprint Backlog.
- C. Work is deleted from the Sprint Backlog.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 27

Why is planning poker an effective estimation technique?

- A. It generates a lot of useful discussion and gets team buy-in.
- B. It results in lower estimates as team members will estimate individually.
- C. It triggers a more detailed and task oriented break-up of the story.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 28

A team decided to install a large traffic light in the team hall to indicate whether the latest build was healthy (green), failing a few tests (orange) or failing high priority tests (red).

What term can be used to describe the traffic light?

- A. Information radiator
- B. Osmotic communication
- C. Triangulation

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 29

Which is a statement of value as described in the Agile manifesto?

- A. We value customer collaboration over responding to changes.
- B. We value project management over individuals and interactions.
- C. We value processes and tools over comprehensive documentation.
- D. We value responding to change to satisfy the customer.

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 30

During a Sprint Planning session, the team argues about the work estimates for a particular story.

- The Product Owner estimates five days.
- The Lead Architect estimates two days.
- The Scrum Master estimates eight days.
- The team member working on it estimates seven days.

What value (in days) should be used for planning?

- A. 2
- B. 5
- C. 7
- D. 8

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 31

From which sport is the term "Scrum" and much of the terminology derived?

- A. Kick boxing
- B. Polo
- C. Rugby
- D. Soccer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 32

What should the Scrum Master advise the team to give their main focus, while working in a global distributed team?

- A. Favor conference calls and video chats in order to save on travel budget.
- B. Place greater emphasis on team-building activities and cultural sensitivities.
- C. Provide at least four hours of overlap time by changing working hours.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 33

A team selects a Product Backlog Item (PBI) for the Sprint Backlog.

What must a team do to finish the Product Backlog Item it selects?

- A. As much as can be done in the Sprint before the deadline.
- B. As much as is required to satisfy the definition of 'done'.
- C. Analyze, design, program, test and document the PBI.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 34

An engineering organization is transforming their project management method to use Agile Scrum.

What is the best approach to the transformation?

- A. Get a senior executive to champion the transformation.
- B. Get the team managers to monitor their team's progress on a daily basis.
- C. Make a swift transition and start using Scrum for all projects.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 35

Which of the following statements best expresses the role that the daily stand-up meeting plays in the monitoring of a Scrum project?

- A. The stand-up meeting helps the Scrum Master to update the burn-down chart.

- B. The stand-up meeting gives the team insight into their progress and their issues.
- C. The stand-up meeting lets the Product Owner review the progress of the team.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



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