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EX0-008

Agile Scrum Foundation

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Exam A

QUESTION 1

Who should update the work estimates during the Sprint?



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- A. Only the team members
- B. The Project Manager
- C. The Product Owner

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 2

Which means of communication is the most preferable to clarify the interpretation of a requirement?

- A. E-mail
- B. Face-to-face
- C. Instant messaging
- D. Telephone

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 3

In a Scrum project, when would a requirement get added to the Product backlog?

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- A. When it is developed, but cannot yet be released.
- B. When the team works on it for a particular release.
- C. When the customer requests a new requirement.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 4

Under what circumstances would a team use Affinity Estimation Technique instead of Planning Poker?

- A. If more details are needed during Sprint Planning
- B. If there is a large number of stories to estimate
- C. If there is a small number of stories to estimate

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 5

What is the objective of the Scrum-of-Scrums meeting?

- A. To inform management about the progress of the project.
- B. Bring together all team members of all teams.
- C. Coordinate the work of multiple Scrum teams.
- D. Kick-off an international Scrum project.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 6

During a Sprint, the team completes four stories with story points 3, 5, 8 and 2 respectively. They further complete half a story with a story point of 13.

What is the velocity of the team?

- A. 18
- B. 24.5
- C. 31

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 7

Which statement describes Release Planning?



- A. After looking at all the stories in the backlog, the team estimates their effort in detail.
- B. The team meets with the customer to negotiate the scope, cost and time of the release.
- C. The team and the Product Owner agree on an initial plan for the delivery of features.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 8

Agile planning happens at multiple levels including a daily plan, an sprint plan and a strategic plan.

What term best describes the multi-level planning?

- A. Planning Onion
- B. Planning Poker
- C. Sprint Planning

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 9

How does Agile bring predictability to the Planning process?

- A. By allowing the customers to review the progress often.
- B. By assigning most of the responsibility to the Product Owner.
- C. By making the team self-organized and self-planning.
- D. By providing early visibility into the team's progress.

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 10

During the release planning meeting, it is difficult to agree on priorities.

Sales want to implement some new features to catch up with the competitors.

Marketing want to work on a mobile interface that can prove to be a competitive differentiator.

Customer support want better logging and auditing capabilities to improve maintainability.

What should be done to set the priorities?

- A. Approach Senior Management and ask for priorities.

- B. Survey the existing customers and prioritize according to their views.
- C. The Product Owner will set the priorities.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 11

How should 'done' be defined when multiple teams are working on a single product?

- A. All teams must have the same definition of 'done'.
- B. Each team must define and use their own definition of 'done'.
- C. The Scrum Master defines when the item is 'done'.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 12

Near the end of a Sprint, the team realizes that they will not be able to complete the stories they had committed to.

What is the best course of action for the team?



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- A. Add resources and team members to meet the goals of the current Sprint.
- B. Ask the Product Owner to decide which stories can be delayed until the next Sprint.
- C. Decide on a new definition of 'done' for the Sprint Backlog Items.

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Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 13

What is an "escaped defect"?

- A. A defect that was found by the customer.
- B. A defect that was planned to be fixed, but not fixed in a Sprint.
- C. A defect the Continuous Integration System failed to catch.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 14

According to Agile principles, what should be the pace of development?

- A. Fast
- B. Increasing
- C. Sustainable

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 15

What is time-boxing?

- A. A period of intense activity within a particular release.

- B. Setting an upper time limit and planning the activities within that limit.
- C. Tight planning focused on reducing the time required for any activity.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 16

What is a characteristic of a well-designed Agile work space?

- A. It has a silent zone to facilitate concentration.
- B. There is enough space for information radiators.
- C. Work stations are personalized for team members.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 17

A large product team features six different teams having ten members each, working on a project that involves four high level features.

How many Product Backlogs should the team have?

- A. 1
- B. 4
- C. 6

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 18

What is an information radiator?

- A. A physical display for the team that gives information about the current status.
- B. A tool that automatically sends relevant information to the Product Owner.
- C. A status report or dashboard that is maintained by the Scrum Master.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 19

A Scrum team failed to meet the Sprint objectives. One of the key members of the team fell ill and was away for two days right at the beginning of the four week Sprint.

What is the most likely reason that the team did not meet the Sprint objectives?



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- A. The Product Owner is unable to prioritize.
- B. The team is lacking skills.
- C. The team did not plan the Sprint effectively.
- D. The team is over-worked.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 20

A user story was estimated at five ideal hours. On a normal eight hour working day, the team gets about four hours of actual work time.

What would be the elapsed time required to complete the Story?

- A. One day and two hours
- B. Two days
- C. Five hours

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 21

Who knows most about the progress towards a business objective or a release?

- A. The Product Owner
- B. The Scrum Master
- C. The team

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 22

What is the best way to split up teams on a large project which is implemented using Scrum?

- A. Group by domain expertise.
- B. Group by features being developed,
- C. Group by specialty of the team members.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 23

For a Sprint, progress is monitored in a burn-up chart with bars.

What makes the bar become longer?

- A. The progression of time.
- B. Work is added to the Sprint Backlog.
- C. Work is deleted from the Sprint Backlog.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 24

A 200 member project team is working on a large and complex system with multiple sub-systems. They would like to start using the Agile Scrum methodology.

As a Scrum Master, what would your best advice be?

- A. Scrum is not suited for such a large project. The team should clearly use the Waterfall method or the Crystal Clear method.
- B. Ask all potential members of the project team to have a meeting first and decide if they agree to use Scrum.
- C. Agree a logical sub-division of the system so that smaller Scrum teams can work on sub-systems and can add tangible value.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 25

A team estimates a Story using the Planning Poker technique. The team decides to allocate five Story points to the Story, because the Developers estimated two points and the Testers estimated three points.

Which statement is true regarding this scenario?

- A. Points are assigned by the Scrum Master, not by the team.
- B. Points are assigned for the overall Story, not for parts of the Story.
- C. Points are never estimated, but always determined beforehand.
- D. The team forgets to ask the Product Owner about the estimate.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 26

Why does the Daily Scrum need to be held at the same location and time?

- A. The booking of a room needs to be done in advance for the duration of the Sprint.
- B. The constant time and place is best for continuity of the Scrum framework.
- C. The Project Manager needs to get the status updates at a given time every day.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 27

What is a Scrum-of-Scrums?

- A. A meeting for management to get insight into the working of teams.
- B. A meeting for Scrum Masters of international Scrum teams.
- C. A meeting to coordinate the work of multiple Scrum teams.
- D. A meeting to show the customer an update of the product.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 28

Why is planning poker an effective estimation technique?

- A. It generates a lot of useful discussion and gets team buy-in.
- B. It results in lower estimates as team members will estimate individually.
- C. It triggers a more detailed and task oriented break-up of the story.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 29

A team decided to install a large traffic light in the team hall to indicate whether the latest build was healthy (green), failing a few tests (orange) or failing high priority tests (red).

What term can be used to describe the traffic light?



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- A. Information radiator
- B. Osmotic communication
- C. Triangulation

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

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QUESTION 30

Which is a statement of value as described in the Agile manifesto?

- A. We value customer collaboration over responding to changes.
- B. We value project management over individuals and interactions.
- C. We value processes and tools over comprehensive documentation.
- D. We value responding to change to satisfy the customer.

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 31

During a Sprint Planning session, the team argues about the work estimates for a particular story.

- The Product Owner estimates five days.
- The Lead Architect estimates two days.
- The Scrum Master estimates eight days.
- The team member working on it estimates seven days.

What value (in days) should be used for planning?

- A. 2
- B. 5
- C. 7
- D. 8

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 32

From which sport is the term "Scrum" and much of the terminology derived?

- A. Kick boxing
- B. Polo
- C. Rugby
- D. Soccer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 33

What should the Scrum Master advise the team to give their main focus, while working in a global distributed team?

- A. Favor conference calls and video chats in order to save on travel budget.
- B. Place greater emphasis on team-building activities and cultural sensitivities.
- C. Provide at least four hours of overlap time by changing working hours.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 34

A team selects a Product Backlog Item (PBI) for the Sprint Backlog.

What must a team do to finish the Product Backlog Item it selects?

- A. As much as can be done in the Sprint before the deadline.
- B. As much as is required to satisfy the definition of 'done'.
- C. Analyze, design, program, test and document the PBI.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

