

PRINCE2-PRINCE2-Foundation.150q

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Exam PRINCE2-Foundation

Version: 6.0

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Exam A

QUESTION 1

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 2

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 3

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project

D. Develop a project's products

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 4

Which is a typical core activity within configuration management?



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- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 5

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

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Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 6

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 7

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 8

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 9

Why is the Initiating a Project process used?



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- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required Work Packages
- D. To enable corporate or programme management to give authorization to deliver a project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 10

Which is a purpose of the Directing a Project process?

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- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 11

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 12

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 13

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 14

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 15

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification

- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 16

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 17

Which is a benefit of using PRINCE2?

- A. Enables the management of projects as well as of 'business as usual' activities
- B. Can be tailored by leaving out elements of the method for some projects
- C. Can be applied to any type of project
- D. Avoids the need to involve corporate or programme management

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 18

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 19

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications



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- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 20

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 21

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 22

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 23

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 24

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 25

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 26

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 27

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 28

When should the Project Board refer to corporate or programme management for a decision?

A. The stage requires resources



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B. It is forecast that project level tolerance will be exceeded

C. The Senior Supplier or Senior User needs to be changed

D. Any request for change needs to be approved

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 29

Which is a typical core activity within configuration management?

A. Issue management

B. Quality inspection

C. Identification

D. Preparation

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 30

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.
- A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 31

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
B. The reason for the project
C. The result of the change derived from using the project's outputs
D. The project's specialist products.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 32

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 33

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 34

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 35

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 36

Identify the missing words in the following sentence. At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 37

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 38

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 39

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 40

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 41

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 42

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation

- C. Project mandate
- D. Benefits Review Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 43

Which is NOT a purpose of the Organization theme?



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- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 44

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project

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D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 45

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 46

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 47

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 48

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 49

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 50

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 51

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
 2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.
- A. Only 1 is true
 - B. Only 2 is true
 - C. Both 1 and 2 are true
 - D. Neither 1 or 2 are true

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 52

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 53

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 54

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 55

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project.
2. Stakeholders may be internal or external to the corporate organization.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 56

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 57

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 58

Which is the Issue Register NOT used for?

- A. Capture external events that are impacting a stage
- B. Record information about a deviation in stage tolerance
- C. Capture any threats or opportunities that might have an impact on a stage
- D. Record any problems identified when authorizing a Work Package

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 59

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 60

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 61

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 62

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 63

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 64

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 65

Which is one of the six aspects of project performance that needs to be managed?



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- A. Progress
- B. Change
- C. Risk
- D. Security

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 66

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

Correct Answer: C

Section: (none)

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Explanation

Explanation/Reference:

QUESTION 67

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 68

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 69

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 70

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 71

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 72

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 73

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 74

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. a corporate

- B. a temporary
- C. an external
- D. a technical

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 75

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 76

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 77

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 78

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 79

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan

- B. Programme Plan
- C. Team Plan
- D. Project Brief

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 80

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 81

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 82

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 83

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 84

Which statement describes the 'Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 85

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 86

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Enables Project Assurance to authorize quality activities
- B. Defines how all project products will be reviewed and approved
- C. Defines how it will be proven that the completed project product meets the customer's expectations
- D. Provides confirmation that all project products have met their quality criteria

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 87

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 88

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 89

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team

- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 90

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 91

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 92

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 93

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 94

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.



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- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 95

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 96

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 97

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 98

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 99

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 100

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 101

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives

- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 102

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 103

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 104

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 105

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 106

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 107

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 108

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 109

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 110

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 111

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 112

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 113

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 114

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process

- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 115

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 116

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 117

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 118

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 119

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package

D. Project Plan

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 120

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 121

Which is a purpose of the Risk theme?



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- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 122

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 123

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 124

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 125

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 126

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 127

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 128

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 129

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 130

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 131

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 132

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 133

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 134

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 135

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 136

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 137

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 138

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 139

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance

- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 140

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 141

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 142

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 143

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 144

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 145

What is described as an organization's unique attitude towards risk taking

A. Risk appetite



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B. Risk management

C. Risk evaluation

D. Risk tolerance

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 146

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage

B. Closing a Project

C. Directing a Project

D. Managing a Stage Boundary

Correct Answer: D

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Section: (none)

Explanation

Explanation/Reference:

QUESTION 147

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 148

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 149

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 150

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:



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