BrainDumps.PR2F,244.Questions

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★ Modified few questions, fixed few spelling mistakes and typos.

★ 100% valid, I didn't fail any question, all of them are in this VCE.

★ This dumps is enough to pass the exam and I have to do.

★ Till now this is the latest material we have if there is any updates our product team and experts will update it.

★ I took the exam today. All questions and sims were different.

Exam A

QUESTION 1
What process aims to ensure accurate progress information is provided to the Project Manager?

A. Starting up a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 2
Where should an off-specification be recorded?

A. Risk Register
B. Issue Register
C. Work Package
D. Configuration Management Strategy

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 3
During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. End Stage Report
B. Team Plan
C. Work Package

D. Project Plan

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 4
Which is a benefit of using PRINCE2?

A. Provides a defined structure of accountability, delegation, authority and communication
B. Includes techniques for critical path analysis and earned value analysis
C. Enables a Project Manager to be accountable for the success of a project
D. Prevents any changes once the scope of a project has been agreed

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 5
Which statement is FALSE?

A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
B. A project's output is any of the project's specialist products
C. A project benefit is only realized after the project has closed
D. A project outcome is the result of the change derived from using the project's outputs

QUESTION 6
Which is a responsibility of the managing level within the project management team?

A. Set project tolerances
B. Approve stage completion
C. Ensure that the products are produced within the constraints agreed with the Project Board
D. Appoint the project management team

QUESTION 7
Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project
2. Stakeholders may be internal or external to the corporate organization

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

QUESTION 8
Which is a purpose of quality planning?

A. Define the structure of the project management team
B. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
C. Document approval records for those project products that have met their quality criteria
D. Produce the Project Plan with resource and schedule information

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 9
Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

A. Change
B. Plans
C. Quality
D. Risk

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 10
Which product identifies the management stages and timescales of a project?

A. Project Brief
B. Project Product Description
C. Project Plan
D. Initiation Stage Plan

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 11
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:
answer is valid.

QUESTION 12
Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what the project must deliver in order to gain acceptance

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 13

Which is a purpose of a Product Description?

A. Provide the cost tolerance available for individual products
B. Define reporting frequency
C. Record the quality checks completed for the End Stage Report
D. Document the level of quality required of a product

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 14
Which is a purpose of the Business Case theme?

A. Identify which role is responsible for producing the Business Case
B. Identify the project's outputs
C. Establish the controls to manage changes that may impact the project benefits
D. Establish a viable investment proposition

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 15
Who is the key project decision-maker in the project management team?

A. Corporate management
B. Executive
C. Change Authority
D. Project Manager

Correct Answer: B

QUESTION 16
Which is a purpose of a Project Brief?

A. Capture lessons from previous projects
B. Ensure that there is a common understanding of the starting point for the project
C. Confirm that the Project Plan is able to deliver the Business Case
D. Define the quality techniques and standards to be applied during the project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 17
Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result
B. Provide the resources and skills to deliver the desired result
C. Pay for the project
D. Specify the benefits of the project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 18
Which describes risk impact?

A. Timeframe within which the risk might occur
B. The trigger that occurred giving rise to the risk
C. The effect of the risk on the delivery of project objectives
D. How likely the risk is to occur in a given project situation

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 19
Which is a purpose of the Controlling a Stage process?

A. Produce a Team Plan for the work to be assigned to a Team Manager
B. Select and implement actions that will resolve deviations from a plan within tolerance
C. Obtain approvals for products delivered in a Work Package
D. Update a Project Plan to incorporate the actuals from a Stage Plan

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 20
Which of the following statements about customer's quality expectations and acceptance criteria are true?

1.Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 21
Which statement about stages is true?

A. Management stages should be of the same duration
B. The use of technical stages is mandatory
C. The use of management stages is mandatory
D. Management stages are driven by specialist teams

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 22
Who should act as the communication channel between a project and corporate or programme management?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 23
Who represents the three project interests on a project?

A. Project Manager
B. Project Support
C. External project stakeholders
D. Project Board

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:
answer is modified.

QUESTION 24
Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

A. Checkpoint Report
B. End Stage Report
C. End Project Report
D. Product Status Account

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 25
Which is a purpose of a Project Product Description?

A. Form part of the Work Package for the project product
B. Provide the initial project budget to be refined in the Business Case
C. Document the project mandate and gain approval for the project from the Project Board
D. Define the quality required of the project's product

Correct Answer: D
Section: (none)

QUESTION 26
What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 27
Which statement about the Directing a Project process is FALSE?

A. Supports the PRINCE2 principle of manage by exception
B. Is triggered by a request to initiate a project
C. Covers the day-to-day activities of the Project Manager
D. Provides a mechanism for the Project Board to assure that there is continued business justification

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 28
Which is a purpose of the Plans theme?

A. Identify, assess and control any potential changes to the baseline

B. Establish the project's structure of accountability
C. Assess and control uncertainty
D. Understand whether the targets are achievable

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 29
Which of the following is NOT an event-driven control?

A. Project mandate
B. Checkpoint Report
C. Exception Report
D. End of a stage

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 30
Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize the use of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 31
Which is a type of issue?

A. An expected dis-benefit
B. An off-specification
C. A project outcome
D. A scope tolerance

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 32
Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage
B. Closing a Project
C. Directing a Project
D. Managing a Stage Boundary

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 33
Identify the missing words in the following sentence.During the Initiating a Project process the [?] before a project is authorized.

A. minimum necessary is done to decide if a project is worthwhile
B. aim is to establish sound foundations to achieve a successful project
C. Project Brief is assembled and approved
D. project approach appropriate for delivering a project is selected

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 34
Which of the following is NOT a purpose of the Closing a Project process?

A. Plan the activities required to close a project
B. Enable a comparison of the original objectives of a project against what was actually achieved
C. Enable premature closure if the Project Board request that a project should no longer continue
D. Provide a fixed point at which acceptance for the project product is confirmed

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 35
Which is NOT a purpose of the Organization theme?

A. Define a project management team structure
B. Define the level of tolerance for each level of the project management team
C. Define the Project Board's responsibility for directing the project
D. Define which role is accountable for the project's success

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 36

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved. Packages for the work performed in the final stage.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 37
Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board
B. Project Board and Project Manager
C. Project Manager and Team Manager
D. Team Manager and external supplier

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 38
What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a Project
B. Managing a Stage Boundary
C. Controlling a Stage

D. Starting up a Project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 39
Where should a Team Manager look for information on the quality required for a product?

A. Project Initiation Documentation
B. Product Description
C. Team Plan
D. Quality Management Strategy

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 40
Which is a difference between management and technical stages?

A. Management stages require planning and technical stages do not
B. Technical stages can overlap and management stages cannot
C. Management stages deliver products and technical stages do not
D. Technical stages require resources and management stages do not

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:
corrected.

QUESTION 41
Which describes the 'Identify Risks' step within the recommended risk management procedure?

A. Identify responses to risks documented in the Business Case
B. Gather information about the project environment and objectives
C. Identify the roles to be involved in risk management activities
D. Identify uncertainties that may impact on the delivery of the project objectives

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 42
Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

A. Business Case
B. Plans
C. Progress
D. Quality

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 43
Which provides a single source of reference that may be used by people joining a project after it has been initiated so they can quickly and easily find out how the project is being managed?

A. Project Brief
B. Project Initiation Documentation
C. Project mandate
D. Project Product Description

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 44
Which principle helps to define what should be included and what should be excluded from a project?

A. Defined roles and responsibilities
B. Focus on products
C. Manage by stages
D. Continued business justification

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 45
Which of the following is the Business Case used for during the Managing a Stage Boundary process?

A. Enable the Project Board to decide whether or not to authorize the project
B. Justify the continuing viability of the project
C. Enable the Project Board to decide whether or not to authorize project closure
D. Justify the initiation of a project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 46
Which statement defines a risk?

A. A certain event occurring in the future that will have a negative impact on the project's objectives
B. An event that has already occurred that the Project Manager must deal with immediately
C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 47
Which describes the 'Implement' step within the recommended risk management procedure?

A. Project Support will allocate the risk budget to fund the selected risk responses
B. The risk owner will decide the best response to control the risk
C. The risk owner and the risk actionee will carry out activities to control and deal with the risk
D. The Project Manager will formulate the Risk Management Strategy

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 48
Which regular report provides the Project Board with a summary of stage status?

A. Communication Management Strategy
B. Project Brief
C. Highlight Report
D. Checkpoint Report

Correct Answer: C
Section: (none)

QUESTION 49
Which statement describes the Implement' step within the recommended risk management procedure?

A. Take planned action to respond to a risk
B. Implement the responsibilities for risks defined in the Risk Management Strategy
C. Assess the proximity of a risk
D. Identify the level of risks that can be tolerated by the project

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 50
Upon what environment is PRINCE2 based?

A. Operational
B. Configuration
C. Programme
D. Customer/supplier

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 51
What process is used by the Project Board to respond to an Exception Report?

A. Controlling a Stage

B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 52
When are tolerances for a Work Package agreed?

A. When accepting a Work Package
B. As work on each product within the Work Package begins
C. Once ail products have been developed and approved
D. When the Stage Plan is authorized by the Project Board

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 53
Which risk response type is appropriate to respond to an opportunity?

A. Accept
B. Fallback
C. Exploit
D. Transfer

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 54
Which is an objective of the Managing Product Delivery process?

A. Sign-off completed Work Packages
B. Ensure the Business Case is kept under review
C. Report progress to the Project Board
D. Ensure that work on products is authorized and agreed with the team

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 55
Which product is NOT created in the Managing a Stage Boundary process?

A. Benefits Review Plan
B. End Stage Report
C. Lessons Report
D. Exception Plan

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:
valid and updated.

QUESTION 56
Which is NOT an objective of the Controlling a Stage process?

A. Implement actions to control the impact of risks that occur during the stage
B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
C. Update the Business Case with any changes agreed with the Project Board
D. Coordinate the delivery of products as agreed in the Stage Plan

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 57
If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

A. Checkpoint Report
B. Highlight Report
C. Issue Report
D. Product Status Account

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 58
Which is an objective of the quality review technique?

A. To baseline a product
B. To provide a common understanding of what products a project will create
C. To define the quality methods required within a project
D. To determine the quality responsibilities of a project team

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 59

Which is NOT a type of issue?

A. A problem/concern
B. A constraint
C. An off-specification
D. A request for change

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 60
Which role is responsible for the management of a risk assigned to it?

A. Project Support
B. Risk owner
C. Risk actionee
D. Project Assurance

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 61
What is the definition of a project outcome?

A. A measurable improvement that is perceived as an advantage by one or more stakeholders
B. The reason for the project
C. The result of the change derived from using the project's outputs
D. The project's specialist products.

Correct Answer: C

QUESTION 62
What is defined as a temporary organization that is created for the purpose of delivering one or more business products?

A. Corporate or programme management
B. A project
C. A product breakdown structure
D. A user group

Correct Answer: B

QUESTION 63
Why is the Initiating a Project process used?

A. To decide which project approach is suitable for the project
B. To fully understand how the project objectives will be achieved before committing significant
C. resources
D. To produce the required Work Packages
E. To enable corporate or programme management to give authorization to deliver a project

Correct Answer: B

QUESTION 64
Which is a purpose of the Project Product Description?

A. Define the key responsibilities for delivering product quality
B. Provide information about the state of products
C. Define the quality anticipated by the customer
D. Provide product cost input to the Business Case

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 65
Which is shown in a product breakdown structure?

A. Management stages, major products and control points
B. In which order the products should be created
C. The major products that are to be developed in a plan
D. What resources are required to develop the products

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 66
Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

A. Progress
B. Plans
C. Organization
D. Business Case

Correct Answer: C

QUESTION 67
Identify the missing words in the following sentence. An objective of the Directing a Project process is to [?] throughout a project's life,

A. document how risks will be managed
B. identify who will be responsible for quality
C. provide management direction and control
D. define the benefits to be realized

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 68
Which is a purpose of the Managing Product Delivery process?

A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
B. Provide a controlled link between the Project Manager and the Team Manager(s)
C. Enable the Project Board to request updates to the current Team Plan
D. Establish solid foundations for the project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 69
Which statement describes the responsibilities of a risk actionee?

A. Identifying risks to the project that might occur in their department
B. Owning and authorizing the use of the risk budget to fund risk responses
C. Managing, monitoring and controlling of all aspects of an assigned risk
D. Carrying out a risk response action to respond to a particular risk

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 70
Which is a benefit of using PRINCE2?

A. Is a method specifically designed for technical projects
B. Provides for the efficient and economic use of management time
C. Includes many of the proven planning techniques, such as critical path analysis
D. Can be used to manage both projects and programmes

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 71
Which is a task of product-based planning?

A. Design the plan
B. Create the product flow diagram
C. Analyze the risks
D. Prepare the schedule

Correct Answer: B
Section: (none)
Explanation

QUESTION 72
What do acceptance criteria identify?

A. The approach that will be used to prove whether the project's products have been completed
B. A measureable improvement resulting from a project outcome
C. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
D. The project controls set up during the process Initiating a Project

Correct Answer: C
Section: (none)
Explanation

QUESTION 73
What theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change
C. Organization
D. Quality

Correct Answer: A
Section: (none)
Explanation

QUESTION 74
Which is a responsibility of a Team Manager?

A. Producing Highlight Reports for the Project Manager
B. Reviewing the status of the stage

C. Setting Work Package tolerances

D. Ensuring delivery of products in the Managing Product Delivery process

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 75
Identify the missing word in the following sentence, A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

A. Change

B. Plans

C. Progress

D. Risk

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 76
How is a Benefits Review Plan used in the Closing a Project process?

A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure

B. To capture the baseline measures against which to assess benefits

C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews

D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 77
Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

A. change budget
B. cost tolerance
C. risk budget
D. scope tolerance

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 78
Which is a purpose of a Lessons Report?

A. Improve the project management method for future projects
B. Detail open issues and risks that need to be managed after the project has closed
C. Compare the actual performance of the final stage against its plan
D. Provide a summary of the benefits realized during the project

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 79
During the Initiating a Project process, which product is updated to incorporate the estimated time and costs from the Project Plan?

A. Project Product Description
B. Business Case
C. Project Brief
D. Project mandate

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 80
Which describes a risk event?

A. The area of uncertainty in terms of the threat or opportunity
B. The derivation or sources of a potential risk to the project
C. The achievement of a milestone on the Project Plan
D. The sequence of events and actions that will be put in place if a risk occurs

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 81
What product defines the reporting requirements between the Project Manager and Team Manager?

A. Project Brief
B. Product Description
C. Team Plan
D. Work Package

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 82
Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

A. Defined roles and responsibilities
B. Learn from experience
C. Manage by exception
D. Focus on products

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 83
What product should be used to confirm the version number of ail products in a particular stage?

A. Issue Register
B. Product Status Account
C. Product Description
D. Configuration Item Record

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 84
In what product should the quality criteria for a specialist product be recorded?

A. Quality Management Strategy
B. Quality Register
C. Product Description
D. Project Product Description

Correct Answer: C
Section: (none)

QUESTION 85
Which is a purpose of the Risk theme?

A. Establish a method for the implementation of continuous improvement during the project
B. Identify, assess and control problems that have occurred
C. Provide the Project Board with a time-driven control to capture all project risks
D. Establish a cost-effective procedure to identify, assess and control risks

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 86
Which is a purpose of an Exception Plan?

A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
C. Identify the actions required to recover from the effect of a tolerance deviation
D. Define the changes which are within the scope of the change budget

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 87
Which is a true statement about management stages and technical stages?

A. Technical stages can overlap but management stages CANNOT

B. Management stages are the responsibility of the Project Manager, technical stages are NOT

C. Technical stages create products, management stages do NOT

D. Management stages require quality control, technical stages do NOT

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 88
Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

A. producing an achievable Project Plan

B. preventing poorly-conceived projects from ever being initiated

C. obtaining approval from all stakeholders

D. setting up the required project controls

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 89
Which role is responsible for specifying the project benefits?

A. Corporate or programme management

B. Executive

C. Senior User(s)

D. Project Manager

Correct Answer: C
Section: (none)
Explanation

QUESTION 90
Which is an objective of the Controlling a Stage process?

A. Prepare a Stage Plan for the next stage
B. Obtain approvals for completed products
C. Prevent scope creep' by monitoring products for uncontrolled change
D. Make arrangements to address all open issues and risks, with follow-on action recommendations

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 91
Which is an objective of the Starting up a Project process?

A. Approve all Product Descriptions prior to project initiation
B. Obtain approval from corporate or programme management for the Communication Management Strategy
C. Prevent projects with unrealistic delivery dates from being initiated
D. Confirm that there is a valid method in place to measure the expected project benefits

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 92
Which is a purpose of a Risk Register?

A. Capture risks that may occur during the project
B. Record how risk management activities will be undertaken on the project
C. Record the risk tolerance for the project

D. Capture issues which are impacting on the delivery of the project objectives

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 93
What product forms the contract' between the Project Board and the Project Manager?

A. Project Brief
B. Project Initiation Documentation
C. Project mandate
D. Project Plan

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 94
Which activity takes place within the Managing a Stage Boundary process?

A. Produce Highlight Reports
B. Take corrective action within the limits of a stage's tolerance
C. Produce an Exception Plan
D. Authorize a Stage Plan for the next stage

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 95
Which is created during the Starting up a Project process?

A. Project mandate
B. Project management team role descriptions
C. Communication Management Strategy
D. Quality Register

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 96
Which is a purpose of a Configuration Management Strategy?

A. Provide a record of each configuration item and any important relationships between them
B. Define how the products and their versions will be identified
C. Define whether a project will use a risk budget
D. Identify who will set up the Quality Register

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 97
What takes place during the Closing a Project process?

A. The post-project benefits reviews are performed
B. Ownership of the project's products is transferred to the customer
C. An End Stage Report is prepared for the final stage
D. The project closure notification is reviewed and approved

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 98
Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Change
B. Cross-functional
C. Unique
D. Risk

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 99
Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate
B. Describe the reporting requirements of the various layers of management involved with the project
C. Describe how changes to products will be controlled
D. Provide a solid basis for the initiation of the project

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 100
Who carries out audits that are independent of the project?

A. Quality assurance
B. Project Assurance
C. Project Support
D. Project Manager

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 101
Which is a typical core activity within configuration management?

A. Assessment
B. Communication
C. Quality control
D. Status accounting

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 102
Which is an objective of the Directing a Project process?

A. Review and approve a project mandate

B. Ensure corporate or programme management has an interface to the project
C. Define how risks, issues and changes will be managed
D. Obtain approval for completed products

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 103
Which is NOT undertaken during the Initiating a Project process?

A. Review why the project is needed
B. Identify if the project is sufficiently aligned with corporate objectives
C. Show how the outcome is to be achieved
D. Appoint an Executive and Project Manager

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 104
Which is an objective of the Managing a Stage Boundary process?

A. Understand what has gone well and what can help the next stage
B. Review and approve the next Stage Plan
C. Assure the Project Board that all project products have been completed and approved
D. Prepare an Exception Report to advise the Project Board of a forecast deviation from tolerance

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 105
Which is a purpose of an End Stage Report?

A. Summarize progress to enable the Project Board to decide what action to take next
B. Summarize how the project performed against the version of the Project Initiation Documentation used to authorize it
C. Provide the detailed analysis of a deviation and offer options for the way to proceed
D. Provide a plan for the next stage of the project

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 106
When should the Project Board refer to corporate or programme management for a decision?

A. The stage requires resources
B. It is forecast that project level tolerance will be exceeded
C. The Senior Supplier or Senior User needs to be changed
D. Any request for change needs to be approved

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 107
When considering how long the project stages should be, which might be a reason for one stage to be longer than others?

A. A substantial amount of the project budget is to be spent
B. More human resources are required than in other stages
C. The risk is lower
D. No changes to the project management team are envisaged

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 108
Which is NOT included in the PRINCE2 definition of a project?

A. A project is a temporary organization
B. A project's purpose is to deliver one or more business products
C. A project is part of business as usual'
D. A project is based on an agreed Business Case

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 109
Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders.

A. Project Manager
B. Executive
C. corporate or programme management organization
D. Supplier groups

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 110
Which does a Project Manager produce to define and control the work to be done?

A. Configuration Item Record
B. Stage scope tolerance
C. Team Plan
D. Work Package

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 111
What product identifies the management stages and other major control points in a project?

A. Business Case
B. Project Plan
C. Work Package
D. Project Brief

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 112
Which describes risk probability?

A. Level of risks which the project can tolerate before escalating to the Project Board
B. Probable effect on the project delivering its objectives
C. Timeframe within which the risk may occur
D. A measure of the likelihood of the risk occurring

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 113
Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

A. Off-specifications
B. Follow-on action recommendations
C. Issue Register
D. Risk Register

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 114
What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

A. The preference of the Project Manager
B. Having insufficient authority to perform the role
C. Having insufficient time to perform the role
D. The need to involve key stakeholders on the project management team

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:
super valid.

QUESTION 115
Which is NOT a requirement of a Stage Plan?

A. Produced to an appropriate level of detail to enable day-to-day control
B. Produced near to the end of the previous management stage
C. Approved and signed-off by Project Assurance
D. Approved at the end of a management stage

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 116
In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

A. Product Description
B. Team Plan
C. Work Package
D. Stage Plan

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 117
Which is an objective of the Closing a Project process?

A. Review and approve the plan for project closure
B. Review the performance of the project against its baseline
C. Perform any post-project reviews
D. Create a Benefits Review Plan

Correct Answer: B
Section: (none)

Explanation

Explanation/Reference:

QUESTION 118
Which product documents the information needed to demonstrate continued business justification?

A. Business Case
B. Communication Management Strategy
C. Project Product Description
D. Quality Management Strategy

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 119
Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

A. Timescale
B. Scope
C. Risk
D. Costs

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 120
Which statement about risks is FALSE?

A. A risk that could have a positive impact on a project's objectives is known as an opportunity

B. A risk that could have a negative impact on a project's objectives is known as a threat

C. A risk that a project's product is incomplete is known as an off-specification

D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 121
Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based

B. Describe how to measure the performance of the project's products in operational use

C. Define the scope, timing and ownership of the benefit reviews required

D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 122
During the Managing a Stage Boundary process, what is reviewed and updated to provide the information needed by the Project Board for assessing the continuing viability of the project?

A. Benefits Review Plan

B. Product Status Account

C. Business Case

D. Project Plan

Correct Answer: C
Section: (none)
Explanation

QUESTION 123
Which is one of the six aspects of project performance that needs to be managed?

A. Progress
B. Change
C. Risk
D. Security

Correct Answer: C
Section: (none)
Explanation

QUESTION 124
Which role is part of the project management team?

A. Change Authority
B. Quality assurance
C. Stakeholder
D. Corporate or programme management

Correct Answer: A
Section: (none)
Explanation

QUESTION 125
Identify the missing words in the following sentence.

A problem/concern, a request for change and [?] are the three types of issue.

A. a constraint

B. a deviation from tolerance

C. an off-specification

D. a threat

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 126
Which product describes the roles and responsibilities for achieving the effective management of anticipated threats and opportunities in a project?

A. Quality Management Strategy

B. Risk Management Strategy

C. Communication Management Strategy

D. Configuration Management Strategy

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 127
Which document should record the agreed amount of risk budget for a project?

A. Project Brief

B. Project Plan

C. Risk Management Strategy

D. Risk Register

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 128
Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [?] of a project.

A. technical stage
B. benefit
C. management stage
D. Team Plan

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 129
Which is a purpose of the Managing a Stage Boundary process?

A. Provide the Project Board with sufficient information for approving the next stage
B. Approve the next Stage Plan
C. Review and close any risks and issues identified during the previous stage
D. Control the link between the Project Manager and the Team Manager(s)

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 130
Which is one of the three levels of plan in PRINCE2?

A. Benefits Review Plan
B. Programme Plan

C. Team Plan

D. Project Brief

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 131
Which of the following statements about quality assurance and Project Assurance is true?

A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board

B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager

C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board

D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 132
Which statement is true for ALL project stakeholders?

A. Internal to the corporate organization

B. May either affect or be affected by the project

C. Review the Communication Management Strategy

D. Support the project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 133
Which is a type of issue?

A. An expected dis-benefit
B. An off-specification
C. A project outcome
D. A scope tolerance

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 134
Which is a purpose of the Starting up a Project process?

A. Prevent poorly conceived projects from ever being initiated
B. Ensure the communication requirements of all stakeholders are documented
C. Learn lessons from this project
D. Document how changes required by corporate or programme management will be reviewed

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 135
Which process is used by a Team Manager to coordinate work on one or more of the project's products?

A. Initiating a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 136
Which is NOT a recommended quality review team role?

A. Administrator
B. Chair
C. Producer
D. Reviewer

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 137
What is the collective name for individuals or groups who may be affected by a project?

A. Customers
B. Project Support
C. Stakeholders
D. Team members

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 138
What process provides the information required to decide whether to authorize the delivery of a project?

A. Directing a Project
B. Initiating a Project
C. Managing Product Delivery
D. Starting up a Project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 139
Identify the missing words in the following sentence.

The Team Manager should check the [?] for any interfaces that must be maintained while developing products.

A. Project Product Description
B. Project Plan
C. Checkpoint Report
D. Work Package

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 140
Which is a purpose of the Organization theme?

A. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame
B. Define accountability within the project
C. Identify risk owners for the project
D. Define the quality methods and responsibilities for the management of the project

Correct Answer: B

QUESTION 141
If Work Package tolerance is forecast to be exceeded, to whom should the Team Manager report?

A. Corporate management
B. Project Board
C. Project Assurance
D. Project Manager

Correct Answer: D

QUESTION 142
Which of the following take place before the initiation of a project?

1. Appoint the Executive
2. Capture requirements
3. Develop the Project Brief
4. Develop the detailed Business Case

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Correct Answer: A

QUESTION 143
Which is a valid statement about the Project Support role?

A. Can be performed by the Project Manager
B. Is an optional role for a PRINCE2 project
C. Produces Checkpoint Reports for the Project Manager
D. Can be combined with the Project Assurance role

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 144
Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [?] - and can easily be implemented alongside specialist techniques.

A. any type of project
B. programmes and projects
C. all types of programmes
D. business as usual

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 145
Which is NOT confirmed during the Initiating a Project process?

A. How the management and specialist products of the project should be baselined
B. How the method will be tailored for the size and complexity of the project
C. Whether the expected benefits have been achieved

D. Who will make decisions on any changes during the project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 146
Where should the names of those who are to approve a product be recorded?

A. Product Status Account
B. Product Description
C. Configuration Item Record
D. Checkpoint Report

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 147
Which theme defines the accountability for realization of the project's benefits?

A. Plans
B. Progress
C. Organization
D. Quality

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 148
Which enables the project's products and all interdependencies to be clearly identified and documented?

A. Product breakdown structure
B. Quality Management Strategy
C. Product-based planning technique
D. Quality review technique

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 149
Which should be funded from a change budget?

A. The Starting up a Project process
B. A fallback plan
C. An agreed change to the scope of a project
D. A change to a plan, within allocated tolerances, due to poor estimating

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 150
Which is a true statement about acceptance criteria?

A. Acceptance criteria are used to produce the customer's quality expectations
B. Acceptance criteria are less specific and precise than customer's quality expectations
C. Once agreed, acceptance criteria CANNOT be changed
D. Acceptance criteria should be agreed between the customer and the supplier

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 151
Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [?] with regard to external resources or suppliers.

A. Configuration Item Records
B. Business Case
C. Project Brief
D. project management team and/or role descriptions

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 152
A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

A. Raise a request for change
B. Raise an off-specification
C. Write an Exception Report
D. Amend the Work Package

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 153
Which of the following are objectives of the Directing a Project process?

1. Ensure corporate or programme management has an interface to a project
2. Ensure that work on products allocated to a team is authorized
3. Ensure there is authority to initiate a project
4. Ensure that a project remains viable

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 154
What theme establishes the mechanisms to judge whether a project is worthwhile investing in?

A. Plans
B. Business Case
C. Risk
D. Quality

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 155
Which statement applies to Stage Plans?

A. Always have the same duration as the Project Plan

B. Are produced at the same time as the Project Initiation Documentation
C. Assist the Project Manager in the day-to-day running and control of the project
D. Provide a baseline against which the Project Board monitor overall progress

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 156
Which is NOT a benefit of using PRINCE2?

A. Defines specific leadership, motivational skills and other interpersonal skills required
B. Can be applied to any type of project
C. Promotes learning and continuous improvement
D. Defines a thorough but economical structure of reports

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 157
Which is NOT a PRINCE2 principle?

A. Learn from experience
B. Customer/supplier environment
C. Defined roles and responsibilities
D. Continued business justification

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 158
Which is a purpose of the Directing a Project process?

A. Provide the information required to confirm if it is worthwhile to initiate a project
B. Enable overall control of a project to be exercised by the Project Board
C. Establish the level of control required by the Project Board after initiation
D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 159
Which products, identified when creating a product breakdown structure, should each have a corresponding entry in the Risk Register?

A. Those that have been completed, but have NOT been quality checked
B. Those that have been broken down into sub-products
C. Those to be created outside the scope of the project
D. Those dependent on more than one other product

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 160
What is used to identify any organization or interested party who needs to be informed of project closure?

A. Configuration Management Strategy
B. Project management team structure
C. Communication Management Strategy
D. Project Brief

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 161
Which describes a risk effect?

A. The uncertainty expressed as a negative or favourable occurrence
B. The issue which is affecting the project and has resulted in a risk
C. The impact(s) on the project objectives should the threat or opportunity occur
D. The change in the status of a risk in response to actions taken to control it

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 162
What is a purpose of a Benefits Review Plan?

A. Provide information regarding unfinished work to the group which will support the project's products in their operational life
B. Give a detailed analysis of only those benefits that were realized before the project closed
C. Document the justification for undertaking the project, based on the estimated costs versus the anticipated benefits
D. Provide details of the time and effort needed to carry out the planned benefits reviews

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 163

Identify the missing word(s) in the following sentence.

During a quality review meeting [?] any identified defects.

A. a solution should be designed for
B. an issue should be created for
C. the agreed actions should be recorded for
D. the chair will approve the solution to

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 164
Which may be funded from a risk budget?

A. Capturing identified threats and opportunities in the Risk Register
B. Specific management responses to a project's threats and opportunities
C. Producing risk summaries for inclusion in Highlight Reports
D. Any remaining open risks after the project has been closed

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 165
Which is a PRINCE2 time-driven control?

A. End Stage Report
B. Project Brief
C. Project Initiation Documentation
D. Checkpoint Report

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 166
Which risk response type is a recommended response to both an opportunity and a threat?

A. Avoid
B. Reduce
C. Share
D. Reject

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 167
Which is a purpose of the Controlling a Stage process?

A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
B. Provide a fixed reference point at which acceptance for the project product is confirmed
C. Enable the Project Board to be provided with sufficient information to authorize the next stage
D. Enable the organization to understand the work that needs to be done to deliver the project's products

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 168
Which of the following is NOT part of quality control?

A. Maintaining the documentation that records the approval of products
B. Checking that the project's direction and management are adequate for the nature of the project
C. Obtaining acceptance of the project product from relevant stakeholders
D. Implementing the relevant quality methods and responsibilities

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 169
Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [?] provides essential information to evaluate the viability of the project.

A. Project Brief
B. Benefits Review Plan
C. Project Initiation Documentation
D. Configuration Management Strategy

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 170
Which role does NOT set tolerances?

A. Corporate or programme management
B. Project Board
C. Change Authority
D. Project Manager

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 171
Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

A. Manage by stages
B. Manage by exception
C. Continued business justification
D. Learn from experience

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:
corrected.

QUESTION 172
Which is a purpose of a Lessons Log?

A. Note any lessons that are raised in Checkpoint Reports
B. Record that corrective action is being taken
C. Escalate lessons to the Project Board
D. Raise improvements with Project Assurance

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 173
What theme estimates the cost of delivering the project?

A. Business Case
B. Change
C. Plans
D. Progress

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 174
Which of the following are typical core activities within configuration management?

1. Planning
2. Risk assessment
3. Verification and audit
4. Identification

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3 ,4
D. 2, 3, 4

Correct Answer: C
Section: (none)
Explanation

QUESTION 175
Why would the Project Manager escalate an issue to the Project Board?

A. The Project Board is responsible for determining the priority of all issues
B. Direction is required on the best response for preventing the issue from occurring
C. The issue is forecast to cause a deviation beyond stage tolerance and advice is required
D. Escalating issues is a means of providing the Project Board with a regular update on their status

Correct Answer: C
Section: (none)
Explanation

QUESTION 176
Which is a purpose of the Directing a Project process?

A. Create and authorize the project mandate
B. Ensure that work on products allocated to the team is authorized and agreed
C. Control the day-to-day running of the project
D. Delegate day-to-day management of the project to the Project Manager

Correct Answer: D
Section: (none)
Explanation

QUESTION 177
Which is NOT one of the levels of plan recommended by PRINCE2?

A. Benefits Review Plan
B. Project Plan

C. Stage Plan
D. Team Plan

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 178
In which product would you find a product's quality tolerance defined?

A. Product Description
B. Quality Management Strategy
C. Quality Register
D. Configuration Item Record

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 179
Which is NOT a true statement about the Managing a Stage Boundary process?

A. It provides sufficient information for the Project Board to review the success of the current stage
B. It is used to create an Exception Plan if requested by the Project Board
C. It provides a fixed point at which acceptance of the project product is confirmed
D. It is executed at, or close to, the end of each management stage, except the final one

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 180
Which is NOT obtained from a product's Product Description?

A. The product's quality criteria
B. Who will approve the product
C. The quality method to be used
D. The development method to be used

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 181
Which is the Change Authority role permitted to authorize?

A. Risks to the project
B. Adjustments to the limits on the change budget
C. Changes to stage tolerance
D. Changes to the project that do not exceed a defined budget

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 182
Which does the Executive need to ensure is in place before the project is initiated?

A. All Work Packages are authorized
B. An understanding of how the project will contribute to corporate objectives
C. The Project Plan has been approved
D. The Project Initiation Documentation is complete

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 183
Which is a purpose of the Quality theme?

A. Establish how the project will ensure that all products created meet their requirements
B. Establish quality assurance to maintain the quality management system
C. Identify all the products of the project to ensure the scope has been adequately defined
D. Determine the communication needs of the organization's quality assurance function

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 184
Which is an objective of the Initiating a Project process?

A. Develop the corporate quality management system as part of the Project Initiation Documentation
B. Prepare the plans for the subsequent stages
C. Summarize how the organization's project management method will be tailored for the project
D. Request authority from corporate management to deliver the project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 185
Which of the following are true statements about a Project Brief?

1. Used to provide a foundation for the Initiating a Project process
2. Created in the Starting up a Project process
3. Used by the Project Board to make an assessment of a project's progress
4. Used as the basis of the Project Initiation Documentation

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 186
Which of the following describes a use of a Configuration Item Record?

A. To record how changes to a product will be controlled
B. To provide information on the approval procedure for the Work Package
C. To record the history of a product
D. To pass responsibility for the delivery of a product to a Team Manager

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 187
Identify the missing words in the following sentence.

At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

A. Stage Plan

B. Communication Management Strategy

C. Follow-on action recommendations

D. Quality Management Strategy

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 188
Identify the missing words in the following sentence.

At an agreed frequency, a Team Manager will send a [?] to the Project Manager.

A. Highlight Report

B. Product Status Account

C. Checkpoint Report

D. Work Package

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 189
What product records any time tolerances agreed between the Project Manager and Team Manager?

A. Product Description

B. Work Package

C. Project Initiation Documentation

D. Stage Plan

Correct Answer: B
Section: (none)
Explanation

QUESTION 190
Which is part of quality control?

A. Document the project's acceptance criteria in the Project Product Description
B. Define the quality responsibilities of those involved in the production of the products
C. Produce quality records to show that the planned quality activities have been carried out
D. Maintain the corporate organization's quality management system

Correct Answer: C
Section: (none)
Explanation

QUESTION 191
What product is used to maintain a record of those who have an interest in the project and their information requirements?

A. Project Plan
B. Communication Management Strategy
C. Project Brief
D. Project Product Description

Correct Answer: B
Section: (none)
Explanation

QUESTION 192
Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

A. Corporate group
B. Project Board

C. Project Assurance

D. Executive

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 193
Which role is part of the Project Board?

A. Corporate or programme management

B. Risk owner

C. Project Manager

D. Senior Supplier

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 194
Which describes risk appetite?

A. An organization's unique attitude towards risk-taking

B. The risks to the expected benefits

C. A common set of risk categories, risk scales and evaluation techniques

D. The budget set aside for potential changes to the scope of the project

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 195
Which is a purpose of an Issue Report?

A. Provide the status of all issues in a Work Package
B. Document an issue that needs to be handled formally
C. Provide the status of all the issues in a stage
D. Notify the Project Manager of all new issues in a Work Package

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 196
Which is a purpose of the Closing a Project process?

A. Authorize the final stage of the project
B. Confirm that all benefits defined in the Business Case have been achieved
C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
D. Delegate day-to-day management of the end of the project to the Project Manager

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 197
Identify the missing words in the following sentence.

Configuration management typically includes [?] as one of the five core activities.

A. exception planning
B. risk assessment
C. stakeholder engagement

D. status accounting

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 198
Which is performed as part of the recommended risk management procedure?

A. Allocation of a budget to investigate issues facing the project
B. Review of risk management practices to ensure that they are performed effectively
C. Sending of information about risks to the project to project stakeholders
D. Resolution of conflicts between the project and the programme board

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 199
Which theme addresses the need to have a strategy for communicating with stakeholders?

A. Quality
B. Organization
C. Plans
D. Progress

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 200
Which project characteristic suggests that projects should have a defined start and a defined end?

A. Change
B. Temporary
C. Cross-functional
D. Risk

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 201
Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

A. activities
B. processes
C. products
D. quality

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:
valid and updated.

QUESTION 202
Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

A. Executive
B. Senior User
C. Senior Supplier

D. Project Manager

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 203
Which is a true statement about time-driven controls?

A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An Exception Report is a time-driven control

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 204
What theme defines and implements the means by which the project will verify that products meet business requirements?

A. Business Case
B. Change
C. Progress
D. Quality

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 205
Which is a Benefits Review Plan used to assess?

A. How the project's products have performed when in operational use
B. The effectiveness of the project strategies
C. The progress of the project against its plans
D. The suitability of the project management team structure and membership

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 206
What needs to be in place to ensure effective issue and change control?

A. Configuration management system
B. Manage by exception
C. Quality planning
D. Information needs for stakeholders

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 207
Which is a purpose of the Initiating a Project process?

A. Decide if it is worthwhile to initiate a project
B. Decide on the project approach
C. Establish solid foundations for a project
D. Identify the number of Work Packages required

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 208
Why does PRINCE2 recommend three different levels of plans?

A. To cover initiation, specialist work and exception situations
B. To provide appropriate detail to each of the different levels of management within the project
C. As an allowance for initiation, product delivery and project closure
D. To match the different aspects of the product-based planning technique

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 209
What theme provides the justification for the project?

A. Quality
B. Plans
C. Progress
D. Business Case

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 210
Which product records any project outcomes perceived as negative by stakeholders?

A. Business Case
B. Project Plan
C. Communication Management Strategy
D. Project Product Description

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 211
Which product is used by the Project Manager to authorize work?

A. Team Plan
B. Stage Plan
C. Work Package
D. Product Description

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 212
What do customer's quality expectations identify?

A. Standards that must be used in order to meet the level of quality needed
B. Skills required to develop the project product
C. Measurable definitions of the attributes required for a set of products to be acceptable to the customer
D. Reviewer names for each product

Correct Answer: A
Section: (none)

QUESTION 213
Who does the Team Manager report to and take direction from?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 214
Identify the missing words in the following sentence.

The [?] should include representation to satisfy the interests of the three primary categories of stakeholders affected by a PRINCE2 project.

A. Corporate or programme management
B. Project Board
C. Team Managers
D. Project Support

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 215
What is described as an organization's unique attitude towards risk taking?

A. Risk appetite
B. Risk management
C. Risk evaluation
D. Risk tolerance

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 216
When considering risks, which describes an opportunity in a project?

A. An uncertain event that could have a negative impact on objectives
B. An uncertain event that could have a favourable impact on objectives
C. An event that has occurred resulting in a negative impact on objectives
D. An event that has occurred resulting in a favourable impact on objectives

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 217
Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid,
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 218
Which may be funded from a risk budget?

A. Corrections due to off-specifications
B. Impact analysis of requests for change
C. Implementation of a fallback plan
D. Preparation of the Risk Management Strategy

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 219
What is the first task of product-based planning?

A. Produce the Initiation Stage Plan
B. Write the Project Product Description
C. Identify dependencies
D. Create the product breakdown structure

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 220
How many tasks does the product-based planning technique describe?

A. One
B. Two
C. Three
D. Four

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 221
Which is an objective of the quality review technique?

A. To identify a product's quality criteria
B. To provide assurance that the project is being conducted properly
C. To assess that a product conforms to set criteria
D. To ensure that staff are properly trained in the quality methods

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 222
Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

A. Risk category
B. Risk description
C. Risk response
D. Risk status

Correct Answer: C
Section: (none)

Explanation

Explanation/Reference:

QUESTION 223
If an informal issue is defined as a problem or concern, where should it first be recorded?

A. Issue Register
B. Risk Register
C. Daily Log
D. Exception Report

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 224
Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project,

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 225

Which is the purpose of the Change theme?

A. Prevent change to baselined products
B. Identify, assess and control any potential and approved changes to baselined products
C. Establish mechanisms to monitor and compare actual achievements against those planned
D. Assess and control uncertainty

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 226
Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process
B. To record the strategies and management controls to be used by a project
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the Project Board as a basis for reviewing the progress of a project

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 227
Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

A. the measurement of benefits NOT yet realized
B. the handover of products
C. open issues and risks
D. the release of resources

Correct Answer: C

QUESTION 228
In what process is the authorization to deliver the project's products given?

A. Starting up a Project
B. Initiating a Project
C. Managing a Stage Boundary
D. Directing a Project

Correct Answer: D

QUESTION 229
Which of the following is NOT part of quality planning?

A. Define quality responsibilities
B. Gain acceptance of the project product
C. Agree acceptance criteria
D. Set quality tolerances

Correct Answer: B

QUESTION 230
Which should be provided by a project mandate?

A. Terms of reference
B. Detailed Business Case
C. Stage tolerances
D. Initiation Stage Plan

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 231
Which is an objective of the Starting up a Project process?

A. Identify who will be responsible for creating the Project Plan
B. Agree how the project will be monitored and controlled after initiation
C. Authorize the Project Manager to proceed with the initiation stage
D. Agree how issues and changes will be identified, assessed and controlled

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 232
Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

A. Management strategies
B. Plan
C. Stakeholder interests
D. Time-driven controls

Correct Answer: B
Section: (none)

Explanation

Explanation/Reference:

QUESTION 233
If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

A. Senior User
B. Executive
C. Corporate/programme management
D. Senior Supplier

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 234
Which is a purpose of the Risk theme?

A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
B. Establish a cost-effective procedure to identify, assess and control uncertainty
C. Establish mechanisms to control any unacceptable deviations from plan
D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 235
Which is part of the PRINCE2 definition of a project?

A. An undertaking that consists of at least two management stages

B. A description of what must be delivered in order to gain acceptance
C. The total of a plan's products
D. A temporary organization that is created for the purpose of delivering business products

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 236
Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 237
Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

A. benefits, progress, risk,
B. benefits, quality, risk,
C. change, quality, progress,
D. benefits, customers, quality,

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 238
Which task is performed by the Change Authority?

A. Set a change budget
B. Approve or reject a request for change within approved limits
C. Refer changes that exceed budgetary limits to the Project Manager for approval
D. Update the configuration management system when a change is approved

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 239
Identify the missing word in the following sentence, A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

A. costs
B. risks
C. benefits
D. issues

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 240
Which process provides the Project Board with the information it requires in order to commit resources to the project?

A. Managing Product Delivery
B. Initiating a Project
C. Controlling a Stage

D. Directing a Project

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference:

QUESTION 241
Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

A. Principles
B. Processes
C. Tailoring PRINCE2 to the project environment
D. Themes

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 242
Which should be funded by a change budget?

A. Increase in agreed scope
B. Initiation stage
C. Change Authority
D. Handover activities

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 243
Which of the following describes a use of a Configuration Item Record?

A. Define the identification scheme to be applied to the project
B. Identify the techniques and procedures required within the Work Package
C. Record the change in a product's status
D. Record the reporting requirements for the Work Package

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 244
Which characteristic distinguishes a project from regular business operations?

A. Produces benefits
B. Introduces business change
C. Manages stakeholders
D. Incurs cost

Correct Answer: B
Section: (none)
Explanation

Explanation/Reference: