

PRINCE2

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Exam M

QUESTION 1

Identify the missing word(s) from the following sentence. A project is a temporary organization that is created for the purpose of delivering one or more business products according to an agreed?

- A. Senior User
- B. Business Case
- C. Change
- D. Cost

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 2

According to PRINCE2, which of the following is a characteristic of a project compared to that of business operations?



- A. Incurs cost
- B. Introduces business change
- C. Delivers benefits
- D. Creates products

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 3

Which of the following is FALSE?

- A. Manage risks is a PRINCE2 principle
- B. Manage by exception is a PRINCE2 principle
- C. Focus on products is a PRINCE2 principle
- D. Tailor to suit the project environment is a PRINCE2 principle

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 4

According to PRINCE2, which of the following are the aspects of project performance to be managed?

- A. Processes, themes, principles
- B. Time, cost, quality, people
- C. Time, cost, quality
- D. Time, cost, quality, scope, benefits, risk

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 5

What environment does PRINCE2 assume?

- A. Third party
- B. Customer/Supplier
- C. Fixed-price contract
- D. Management and Specialist

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 6

A characteristic of a project is that they come with an element of uncertainty. Which of the following PRINCE2 themes will help with the identification and management of such uncertainty?

- A. Quality
- B. Risk
- C. Change
- D. Organization

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 7

Which is a benefit of using PRINCE2?

- A. Stakeholders are kept out of planning and decision making
- B. Participants understand each other's roles and needs
- C. Stakeholders are not involved in assuring the project work
- D. All problems are escalated to all stakeholders

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 8

Which PRINCE2 principle supports planning only to a level of detail that is manageable and foreseeable?

- A. Continued business justification
- B. Manage by exception
- C. Focus on products
- D. Manage by stages

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 9

Which is NOT a PRINCE2 integrated element?

- A. The principles
- B. The techniques
- C. The themes
- D. Tailoring PRINCE2 to the project environment

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 10

Which is a characteristic of a project?

- A. Are risk free
- B. Have no uncertainty
- C. Are managed as part of business as usual
- D. Are cross-functional

Correct Answer: D
Section: (none)
Explanation

Explanation/Reference:

QUESTION 11

Which is one of the six aspects of project performance that needs to be managed?



- A. Issues
- B. People
- C. Benefit
- D. Tolerance

Correct Answer: C
Section: (none)
Explanation

Explanation/Reference:

QUESTION 12

Identify the missing words in the following sentence... A principle of PRINCE2 is that a project has defined and agreed?

- A. Roles and responsibilities
- B. Specialist teams with appropriate technical skills
- C. Management jobs with job descriptions
- D. Senior managers at all levels of the project management team

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 13

Identify the missing words in the following sentence... A PRINCE2 project is and controlled on a stage-by-stage basis?

- A. Planned, monitored
- B. Developed, reported
- C. Designed, assigned
- D. Planned, produced

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 14

Identify the missing word in the following sentence... A PRINCE2 project has defined for each project objective to establish limits of delegated authority?

- A. Allowances
- B. Tolerances
- C. Roles
- D. Deviations

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 15

Identify the missing word in the following sentence... A PRINCE2 project focuses on the definition and delivery of, in particular their quality requirements?

- A. Benefits
- B. Products
- C. Activities
- D. Outcomes

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 16

Which of the following is a TRUE principle of a PRINCE2 project?

- A. Please refer to section 2.3 in the PRINCE2 Manual
- B. Work Package level activities are identified during Starting up a Project
- C. A project has defined and agreed roles and responsibilities
- D. Every project will need a different project management approach

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 17

Identify the missing words in the following sentence... A Project is a that is created for the purpose of delivering one or more business products according to an agreed Business Case?

- A. Temporary organization
- B. Skilled environment
- C. One-off Endeavour
- D. Unique team of stakeholders

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 18

Which of the following statements is TRUE?



- A. PRINCE2's focus is on engaging with the business stakeholders only
- B. PRINCE2 does not seek to engage with any stakeholders outside of the project environment
- C. PRINCE2 is based on a customer/supplier environment
- D. PRINCE2 assumes the supplier will specify the desired result and probably pay for the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 19

Which of the following statements is FALSE? PRINCE2 provides projects with . . .

- A. The explicit recognition of project responsibilities
- B. A thorough but economical structure of reports
- C. Regular progress meetings throughout the project
- D. Plans designed to meet the needs of the different levels in the management team

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 20

Which of the following does PRINCE2 recognize as being project characteristics?

1. Projects are the means by which we introduce business change
2. Projects have a defined start and end
3. No project is unique
4. Projects often cross the normal functional divisions within an organization

- A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 21

The PRINCE2 principle 'continued business justification' states that a requirement for a project is that... There is justifiable reason to start the project and justification should remain valid throughout the life of the project. Which one of the following does PRINCE2 also state for this principle?

- A. The Business Case will include details of all project risks
B. A product must deliver tangible, financial benefits
C. Clear ownership of the Business Case is documented
D. The justification is documented and approved

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 22

Which of the following PRINCE2 elements are described as being the aspects of project management that must be addressed continually and in parallel throughout the project?

- A. The Principles
- B. The Processes
- C. The Themes
- D. Tailoring PRINCE2 to the project environment

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 23

Which of the following PRINCE2 elements are described as being the guiding obligations and good practices which determine whether the project is being managed using PRINCE2?

- A. The Principles
- B. The Processes
- C. The Themes
- D. Tailoring PRINCE2 to the project environment

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 24

Which of the following are the integrated elements which make up the structure of PRINCE2?

- A. Principles, Themes, Processes, Tailoring to the project environment
- B. Outputs, Outcomes, Benefits

- C. Organization, Plans, Progress, Business Case, Risk, Quality, Change
- D. Time, Cost, Quality, Scope, Benefit, Risk

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 25

Which of the following are benefits of using PRINCE2?

1. Provides a common vocabulary for all project participants, promoting effective communication
2. Promotes regular progress meetings for senior management
3. Plans are carefully designed to meet the needs of the different levels in the project organization, improving communication and control
4. Defines a thorough but economic structure of reports

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 26

The PRINCE2 principle 'focus on products' states that a successful project is which one of the following?

- A. Output oriented
- B. Activity oriented
- C. Benefits oriented
- D. Resource oriented

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 27

Effective risk management is a pre-requisite to which of the following principles?

- A. Continued business justification
- B. Manage by exception
- C. Focus on products
- D. Tailor to suit the project environment

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 28

In respect of the project's organization structure, one of the seven principles of PRINCE2 is that every project must have which one of the following?

- A. Defined and agreed roles and responsibilities with an organization structure that engages the business, user and supplier primary stakeholder interests
- B. People allocated to clearly defined management jobs, assigned to them on a one-to-one basis
- C. As many stakeholders as possible from the customer environment involved in key decisionmaking throughout the project life cycle
- D. Stakeholders who are responsible, accountable, consulted and informed throughout every stage of the project

Correct Answer: A
Section: (none)
Explanation

Explanation/Reference:

QUESTION 29

Which of the following is NOT a PRINCE2 Principle?

- A. Continued business justification
- B. Project manage by process
- C. Manage by stages
- D. Tailor to suit the project environment

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 30

Which of the following best defines an output?

- A. The information required for decision-making purposes
- B. The measurable improvement resulting from an outcome
- C. The result of the change derived from using the project's outputs
- D. Any one of the project's specialist products

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 31

Which of the following best defines a dis-benefit?

- A. A risk which occurs and subsequently impacts a stakeholder
- B. An outcome perceived as negative by one or more stakeholders which may occur during the project
- C. An outcome perceived as negative by one or more stakeholders which has actual

consequences

D. Any one of the project's issues which directly affects a stakeholder

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 32

Which statement regarding a project's outputs, outcomes and benefits is correct?

- A. All outputs have tangible benefits
- B. Outcomes are the long term results of business benefits
- C. Outputs are changes in the way the project's products are used
- D. Benefits are measurable improvements resulting from project outcomes

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 33

Which best describes the purpose of a Business Case?

- A. Used to define how and when a measurement of the project's benefits can be made
- B. Documents the justification for undertaking the project, based on estimated costs, the benefits to be gained and offset by any associated risks
- C. Allows the Project Board to manage by exception throughout the project through providing continuous justification
- D. Describes the specific risk management techniques and standards to be applied throughout the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 34

Which best describes the purpose of a Benefits Review Plan?



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- A. Used to define how and when a measurement of the project's benefits can be made
- B. Documents the justification for undertaking the project, based on estimated costs, the benefits to be gained and offset by any associated risks
- C. Provides all the right information for decisions to be made regarding continued business justification
- D. Describes only those benefits to be delivered during the project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 35

Which best describes a purpose of the Business Case theme?

- A. Provides full details of any risks related to the project
- B. Provide a forecast for the project objectives and the project's continued viability
- C. Establish ways of judging whether the project is, and remains viable, desirable and achievable to assist with decision making
- D. Specifies the ways in which the project will deliver the chosen business solution

Correct Answer: B

Section: (none)

Explanation

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Explanation/Reference:

QUESTION 36

Any project outcomes perceived as negative by one or more stakeholders would be documented in which product?

- A. Risk Management Strategy
- B. Issue Register
- C. Business Case
- D. Project Product Description

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 37

What purpose does the Benefits Review Plan fulfill after the project has closed?

1. Defines how a measurement of the achievement of the project's benefits can be made
2. Defines what benefits assessments need to be undertaken
3. Records the results of all benefit measurements
4. Identifies the activities required to measure the expected project's benefits

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 38

What is a purpose of the Business Case theme?

- A. Ensures the establishment of procedures to monitor and evaluate actual achievements versus those planned
- B. Establishes methods to judge whether the ongoing project is justified, in order to support decision making
- C. Improves the potential for project success through assessment and control of uncertain events or situations
- D. Describes how, when and at what cost products can be delivered so facilitating communication and control

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 39

If, for whatever reason, the business justification disappears once the project is underway, what does PRINCE2 suggest should happen?

- A. The project should continue until the next end stage assessment
- B. A benefits review should be undertaken
- C. The project should be stopped or changed
- D. An exception assessment should be held to approve an Exception Plan to recover from the situation

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 40

What is a purpose of the Business Case?

- A. To enable identification of risks and their impact

- B. To identify the quality expectations of the customer
- C. Used to document details of how and when benefit reviews will be undertaken
- D. Used to document the justification for undertaking the project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 41

Identify the missing words in the following sentence... A Benefits Review Plan is used to show how and when a measurement of the achievement of the can be made.

- A. Project's objectives
- B. Project's benefits
- C. Project's costs, benefits and risks
- D. Project's outputs and outcomes

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 42

Which of the following would be carried out as part of a post-project benefits review?

- A. An assessment of whether the project fulfilled its original objectives
- B. A review of the performance of the project's products in operational use and identification of whether there have been any side-effects
- C. An assessment of the project's risk management procedure
- D. A review of the performance of the project management method and the project management team

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 43

Identify the missing words from the following sentence... It is a PRINCE2 principle that a project must have justification?

- A. Senior manager
- B. Continued business
- C. Consistent user
- D. Business operational

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 44

Which product provides the answer to the question, is the investment in this project still worthwhile?

- A. Business Case
- B. Risk Management Strategy
- C. Issue Register
- D. Benefits Review Plan

Correct Answer: A

Section: (none)

Explanation



Explanation/Reference:

QUESTION 45

Which of the following products would be at the centre of any impact assessments of risks, issues and changes?

- A. Highlight Report
- B. Business Case
- C. Lessons Log
- D. Risk Management Strategy

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 46

The outputs from a PRINCE2 project are considered to be what?

- A. The business benefits
- B. Any of its tangible or intangible specialist products
- C. Its Resources
- D. The results of change

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 47

According to PRINCE2, a benefit is which of the following?

- A. An improved business operation
- B. The measurable improvement resulting from an outcome which is perceived as

an advantage by one or more stakeholders

- C. The tangible or intangible product resulting from a planned activity
- D. The result of change, normally affecting real-world behaviour and/or circumstances

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 48

In PRINCE2, the information regarding the business justification for the project is normally documented in which management product?

- A. Business Case
- B. Benefits Review Plan
- C. Project Product Description
- D. Communication Management Strategy

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 49

The Business Case describes the reasons for the project based on estimated costs, the risks and which one of the following?

- A. Project approach
- B. Acceptance criteria
- C. Products to be produced
- D. Expected benefits

Correct Answer: D

Section: (none)

Explanation**Explanation/Reference:****QUESTION 50**

Which of the following would contain the business option of doing nothing, regarding the project's investment?

- A. Project approach
- B. Business Case
- C. Risk Management Strategy
- D. Benefits Review Plan

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 51**

What's the purpose of the 'Plan' step within the risk management procedure?

- A. Create a Risk Management Strategy for inclusion in the Project Initiation Documentation
- B. Establish the Project Board's specific risk management responsibilities and assign them as owners of specific risks
- C. To plan the Communications Management Strategy in order to identify and capture any external stakeholder risk information requirements
- D. To identify suitable management responses to be implemented to manage a risk, should the risk occur

Correct Answer: D

Section: (none)

Explanation**Explanation/Reference:**

QUESTION 52

Which of the following are uses of the Risk Register during the Controlling a Stage process?

1. Obtain details on risks to include in a Highlight Report
2. Obtain details of risks that may affect the Stage Plan for the next stage
3. Capture uncertainties identified when authorizing a Work Package
4. Obtain details of any potential impacts that may affect the Business Case while reviewing the stage status

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 53

Which is a recommended response type to respond to either a threat or an opportunity?

- A. Fallback
- B. Reject
- C. Share
- D. Reduce

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 54

Which of the following describes risk proximity?

- A. The timeframe over which the risk mitigation actions should be implemented
- B. The schedule for the risk management activities related to a plan
- C. The timeframe over which a risk will be monitored by the risk owner
- D. The timeframe for when the risk might materialize

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 55

Which statement describes risk cause?

- A. The impact of a risk on the stage and project tolerance
- B. The situation or event that gave rise to a risk
- C. The area of uncertainty in terms of the threat or opportunity
- D. How likely a risk is to occur in a given project situation

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 56

What is the purpose of the risk budget?

- A. To fund risk management activities defined in the risk management procedure
- B. To fund the cost of analyzing requests for change while executing a Work Package
- C. Funds set aside from the project budget to cover the costs of implementing risk responses
- D. Funds set aside from the project budget to cover the costs of identifying risks to the project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 57

Which of the following are valid risk responses for threats?



- A. Accept, Enhance, Transfer
- B. Avoid, Enhance, Fallback
- C. Avoid, Accept, Fallback
- D. Exploit, Accept, Fallback

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 58

Identify the missing word in the following sentence... A risk consists of a combination of the of a perceived threat or opportunity occurring and the magnitude of its impact on objectives.

- A. Outcome
- B. Probability
- C. Dis-benefit
- D. Proximity

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 59

What is the goal of the 'identify context' step as part of the risk management procedure?

- A. Identify responses to risks identified in the Business Case
- B. Gather information about the project environment and objectives
- C. Gather information about risks for inclusion in Highlight Reports to the Project Board
- D. Identify the threats and opportunities that may affect the project's objectives

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 60

Which statement best describes the responsibilities of a risk actionee?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 61

Which is NOT a recommended response type to respond to a threat?

- A. Avoid

- B. Reject
- C. Share
- D. Transfer

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 62

Which of the following Plans are approved by the Project Manager?

- A. Project Plan
- B. Team Plan
- C. Exception Plan
- D. Stage Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 63

Identify the missing word(s) in the following sentence... The [?] is used by the Project Manager to capture and maintain information on all of the identified threats and opportunities relating to the project.

- A. Risk Register
- B. Risk Management Strategy
- C. Issue Register
- D. Risk owner

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 64

Which of the following would NOT be classified as a threat to a project?

- A. A competitor may launch a rival product first thus affecting the expected market share for the product
- B. It is possible that the product completes user acceptance testing in a single test cycle rather than the scheduled two
- C. A prototype may be damaged in transit
- D. A critical meeting could be affected by air travel disruption

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 65

Which of the following is NOT a purpose of the Risk theme?

- A. Improve the ability of the project to succeed
- B. To support better decision making
- C. To verify products are fit for purpose
- D. To assess uncertainty

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 66

Which of the following represents the threshold levels of risk exposure that, when exceeded, will trigger an Exception Report?

- A. Risk proximity
- B. Risk tolerance
- C. Risk allowance
- D. Risk profile

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 67

Which of the following statements describes a risk cause?

- A. The area of uncertainty in terms of the threat or the opportunity
- B. The situation that gives rise to the risk
- C. The impact(s) that the risk would have on the project objectives should the risk materialize
- D. How soon in the future the risk is likely to occur

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 68

Which of the following statements describes a risk event?

- A. The area of uncertainty in terms of the threat or the opportunity
- B. The situation that gives rise to the risk
- C. The impact(s) that the risk would have on the project objectives should the risk materialize
- D. How soon in the future the risk is likely to occur

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 69

Which of the following statements describes a risk effect?

- A. The area of uncertainty in terms of the threat or the opportunity
- B. The situation that gives rise to the risk
- C. The impact(s) that the risk would have on the project objectives should the risk materialize
- D. How soon in the future the risk is likely to occur

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 70

What is the purpose of the Risk Management Strategy?



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- A. Describes in detail each risk identified in the project and how each risk should be managed
- B. Describes how each risk owner and risk actionee will manage and fund the actions to mitigate each risk
- C. Describes the risk response actions taken to mitigate the project's risks
- D. Describes the techniques and standards to be applied and responsibilities for achieving effective risk management procedures

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 71

Which of the following products is used after the Starting Up a Project process to capture and maintain information on all of the identified threats and opportunities relating to the project?

- A. Risk Management Strategy
- B. Risk Register
- C. Issue Register
- D. Quality Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 72

Which of the following risk responses can be used to seize an opportunity to ensure a risk 'will' happen and the impact 'will' be realized?

- A. Accept
- B. Exploit
- C. Enhance
- D. Fallback

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 73

What is the name given to an individual who is responsible for the management,

monitoring and control of all aspects of a particular risk assigned to them?

- A. Risk Actionee
- B. Risk Coordinator
- C. Project Risk Manager
- D. Risk Owner

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 74

What is the name given to the individual assigned to carry out a risk response action or actions to respond to a particular risk or set of risks?

- A. Risk Manage
- B. Risk Coordinator
- C. Risk Actionee
- D. Risk Owner

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 75

Which of the following is TRUE regarding risk?

- A. A Risk Register contains details of the risk management techniques and standards to be applied
- B. The PRINCE2 risk management procedure consists of five iterative steps: Identify, Assess, Plan, Implement, Communicate
- C. A Risk Management Strategy is produced by a risk owner
- D. PRINCE2's approach to risk does not involve stakeholders

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 76

Which of the following is NOT one of the five risk management procedure steps?

- A. Assess
- B. Identify
- C. Plan
- D. Register

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 77

Where would the mechanism for the control of and access to a risk budget be defined?

- A. Risk Management Strategy
- B. Risk Register
- C. Risk profile
- D. Risk management procedure

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 78

Which of the following steps looks at the probability, impact and proximity of a risk?

- A. Communicate
- B. Assess (estimate)
- C. Identify (context)
- D. Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 79

Which of the following steps looks at the aggregated net effect of all risks within the project?

- A. Plan
- B. Assess
- C. Implement
- D. Assess

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 80

Which of the following steps would involve the sending of information regarding project threats or opportunities to any external stakeholders?

- A. Identify
- B. Communicate
- C. Implement
- D. Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 81

Which of the following steps would involve the identification of threats or opportunities to the project in terms of their cause, the event and the affect on objectives?

- A. Identify
- B. Assess
- C. Implement
- D. Identify

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 82

Which of the following steps would involve the actioning of any planned risk responses and monitoring their effectiveness?

- A. Identify
- B. Assess
- C. Implement
- D. Identify



Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 83

What is risk appetite?

- A. An organization's unique attitude towards risk taking that in turn dictates the amount of risk that it considers acceptable
- B. A stakeholder's perception of how a risk effects them
- C. The net financial effect of all risks when aggregated together
- D. The levels of risk exposure that, when exceeded, will trigger an Exception Report

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 84

Identify the missing word(s) in the following sentence... Effective risk management helps to ensure the [?] are met

- A. Outcomes and benefits
- B. Stakeholder's needs
- C. Project objectives
- D. Quality criteria of each product

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 85

What is used to pass responsibility to a Team Manager for the production of one or more products?

- A. Exception Plan
- B. Work Package
- C. Product Description
- D. Checkpoint Report

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 86

Which of the following is used to inform the Project Board of a forecast deviation of stage-level tolerance?

- A. Exception Plan
- B. Exception Report
- C. Off-specification
- D. Lessons Report

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 87

To which role should a forecast breach of benefits tolerance be referred?

- A. Project Manager
- B. Executive
- C. Senior Supplier
- D. Corporate or programme management

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 88

Which is NOT an event-driven control?

- A. Highlight Report
- B. Exception Report
- C. Project Initiation Documentation
- D. End of a stage

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 89

Identify the missing words in the following sentence... PRINCE2 management stages equate to [?], which is a factor that differentiates them from technical stages

- A. Use of a particular set of technical skills
- B. Use of a specific set of Team Managers
- C. An authorization from corporate or programme management
- D. Commitment of resources

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 90

In which product would a product's quality tolerance be defined?

- A. Project Product Description
- B. Product Description
- C. Stage Plan
- D. Quality Management Strategy

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 91

Which of the following would the Project Board only authorize one at a time?

- A. Work Packages
- B. Stages
- C. Team Plans
- D. Product Description

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 92

Which is NOT an objective of PRINCE2 stages?

- A. Provide an opportunity to assess the project viability
- B. Identify the necessary Work Packages
- C. Allow clarification of the impact of an external influence
- D. Ensure that key decisions are made prior to work needed to implement them

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 93**

The Project Board needs to assess project viability at certain points as defined in the Project Plan. How does the Progress theme assist this?

- A. Sending regular Checkpoint Reports
- B. Authorizing one stage at a time
- C. Creating Exception Reports when tolerances are threatened
- D. Reports during project closure

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 94**

What is a purpose of a Daily Log?

- A. Record the products and activities planned for the stage
- B. Record actions taken to recover from issues NOT recorded in the Issue Register
- C. Record and track the status of all products produced during a stage
- D. Provide a regular update to the Project Board on the progress of the stage

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 95**

The purpose of the Progress theme is to do which of the following?

- A. Identify, assess and control uncertainty

- B. To establish mechanisms to monitor and control what has happened against what is planned
- C. Facilitate communication and control by defining the means of delivering the products
- D. Define and implement the means by which the project will create and verify products which are fit for purpose

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 96

Which of the following statements are correct regarding the use of management stages?

1. Provide review and decision points
2. Enable key decisions to be made prior to the detailed work
3. Facilitate the manage by exception principle
4. Enables the project manager to have complete autonomy over the products to be produced

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 97

Which of the following are correct regarding the definition of a technical stage?

1. Technical stages never overlap
2. They are typified by the use of a particular set of specialist skills
3. Cover elements such as design, build and implementation

4. The work can be grouped by the set of techniques used



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- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 98

Which of the following are factors that need to be taken into consideration when identifying management stages?

1. Where the key decisions points need to be
2. The amount of risk within the project
3. The number of technical stages
4. How confident the Project Board and Project Manager are with proceeding

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 99

The creation of an Exception Plan often follows which of the following situations?

- A. A time or cost slippage occurring during a management stage
- B. An Exception Report being submitted to the Project Board in the case of a management stage being forecast to exceed its tolerance
- C. A Stage Plan updated due to an urgent corrective action being taken by the Project Manager
- D. A newly identified risk being captured and documented in the Risk Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 100

What type of progress control is a Checkpoint Report?

- A. Event-driven
- B. Exception-based
- C. Time-driven
- D. Ad hoc-based

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 101

Which of the following is NOT within the authority of the Project Board?

- A. Approve the End Project Report
- B. Set Stage-level tolerance
- C. Approve Stage Plans
- D. Set project-level tolerance

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 102

Which of the following is a Project Board control?

- A. Project-level tolerance
- B. Stage-level tolerance
- C. Checkpoint Report
- D. Quality Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 103

Which level of management in the project management team has the ability to review progress and decide whether to continue, change or stop the project?

- A. Project Manager
- B. Project Board
- C. Team Manager
- D. Corporate or programme management

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 104

There should be at least two management stages in a PRINCE2 project. Which of the following options describes those stages?

- A. Initiation as the first stage, the remainder of the project as the second stage
- B. Initiation as the first stage, closure activities as the second stage
- C. Procurement as the first stage, design and implementation as the second stage
- D. Pre-project work as the first stage, initiation as the second stage

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 105

Please refer to section 10.3.2.1 in the PRINCE2 Manual. (Exception Plans are only produced if requested by the Project Board. Team Plans and the use of separate people as Team Managers are optional in PRINCE2)

- A. Use of Team Managers
- B. Use of management stages
- C. Use of Exception Plans
- D. Use of Team Plans

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 106

The Project Board have overall control at what level?

- A. Day-to-day control for a management stage within stage tolerance
- B. Work Package level within Work Package tolerance
- C. Project level within project tolerance
- D. All levels of plans and tolerances

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 107

What name is given to the permissible deviation allowed above and below a plan's target for time and cost without escalating the deviation to the next level of management?

- A. Concession
- B. Tolerance
- C. Contingency
- D. Allowance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 108

If any type of issue or risk (or aggregation of them) cannot be resolved within the tolerances set by the Project Board, which of the following products would first be sent to the Project Board to inform them of this deviation?

- A. Exception Report
- B. End Stage Report
- C. Highlight Report
- D. Updated Risk and Issue Registers

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 109

Tolerance forms a key element of allowing the Project Board to manage by exception. Which of the following statements are correct regarding tolerance?

1. The Project Board sets project tolerances
2. Tolerances can be applied for Time, Cost, Scope, Quality, Benefit and Risk
3. The Project Manager sets Work Package tolerance
4. Cost tolerance should not be used to pay for authorized requests for change

- A. 1,2,3
B. 1,2,4
C. 1,3,4
D. 2,3,4

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 110

When it is forecast that one or more tolerances are to be exceeded, what should happen first?

- A. The next higher level of management will begin to execute management by exception
- B. The appropriate level of management must refer the matter to the next higher level
- C. The appropriate level of management will automatically produce and execute an Exception Plan to recover from the deviation without referral

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 111

Which product produced by the Project Manager would contain information on 'products completed in the period'?

- A. Product Status Account
- B. Checkpoint Report
- C. Highlight Report
- D. Exception Report

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 112

Which product would the Project Manager use for gathering Work Package progress information?

- A. Highlight Report
- B. Daily Log
- C. Checkpoint Report
- D. Product Status Account

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 113

Which of the following is FALSE regarding an Exception Report?

- A. It describes a forecast deviation of stage or project level tolerance
- B. It contains recovery options and a recommendation
- C. It replaces a Stage Plan or Project Plan

D. It describes the consequences of the deviation

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 114

Which product produced at project closure would document any unfinished work, ongoing issues and risks?

- A. Project closure notification
- B. Benefits Review Plan
- C. End Project Report
- D. Risk Register

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 115

Which product would contain information on project and stage tolerance status, products completed during the period and a summary of actual or potential problems and risks?

- A. Product Status Account
- B. Communication Management Strategy
- C. Highlight Report
- D. Risk Register

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 116

What is a purpose of a Lessons Log?

- A. Document and maintain information on issues
- B. Note who should be sent copies of a Highlight Report
- C. Note information from other projects which could be input to the project's strategies and plans
- D. Document the results of quality checking activities

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 117

Please refer to A.9 in the PRINCE2 Manual. (A summary of issues and risks would be included but the End Stage Report is not used to 'capture and maintain' information regarding issues and risks. This would be in the respective Registers.)

- A. Capture and maintain information regarding issues and risks
- B. Document the project's acceptance criteria
- C. Escalate a stage-level tolerance threat to the Project Board
- D. Give a summary of progress to date

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 118

What is a purpose of a Lessons Report?



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- A. Used to understand the detailed nature, purpose, function and appearance of a product
- B. Allow the corporate group responsible for any quality management system to refine, change and improve the standards
- C. Provide useful information regarding product status
- D. Keep the Project Board and any other stakeholders informed of stage progress

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 119

What is a purpose of quality planning?

- A. Provide information from the undertaking of the quality methods
- B. Maintain the quality and approval records stemming from the planned quality checks
- C. To produce the Project Plan with resource information
- D. Identify the means by which quality will be achieved and assessed

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 120

What is a purpose of the Project Product Description?

- A. Defines the reporting structure to be used by the project
- B. Provides a reference to find out what the project is about and how it is being managed
- C. Describes what the project has to produce to obtain customer acceptance
- D. Provides input to the creation of the project mandate

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 121

Once a product has been completed, from who would the Team Manager get approval for its completion?

- A. Project Manager
- B. The authority defined in the quality responsibilities section of the product's Product Description
- C. Quality Assurance as part of their independent audits
- D. Project Support

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 122

Who carries out audits independent of the project to check that the processes are in place for quality planning and control?

- A. Project Board
- B. Project Assurance
- C. Quality Assurance
- D. Project Support

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 123

Which product would be updated with the planned quality management activities for the next stage of the project?

- A. Quality Management Strategy
- B. Issue Register
- C. Project Initiation Documentation
- D. Quality Register

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 124

Which of the following information does a Product Description provide?

1. Necessary abilities of the people needed to produce the product
2. Why the product is needed and what it will look like
3. Necessary abilities of the people needed to review the product
4. Time and cost needed to produce the product

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 125

Identify the missing word(s) in the following sentence... Quality planning provides the definition of the required products with their associated [?] as a foundation for Project Board agreement.

- A. Customer's quality expectations
- B. Quality test results
- C. Quality criteria
- D. Owners

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 126

Which statement correctly describes the differences between Project Assurance and quality assurance?

- A. Project Assurance provides assurance to the project's stakeholders whereas quality assurance provides assurance to the wider corporate or programme organization
- B. They are both the responsibility of the Project Board, but Project Assurance may be delegated
- C. Quality assurance is internal to the project, whereas Project Assurance is independent of the project
- D. Project Assurance must be independent of the Project Manager, whereas quality assurance is the responsibility of the Project Manager

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 127

What is an objective of the quality review technique?

- A. Determine whether a product has been created
- B. Agree the quality method that will be applied to a product
- C. Formulate ideas on how the product will be developed
- D. Provide consultation with a range of key interested parties regarding a product's quality

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 128

Which of the following is a specific quality review role responsible for submitting questions on a product?

- A. User
- B. Approver
- C. Reviewer
- D. Project Support

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 129

Which of the following is an objective of a quality review?

- A. Provide an opportunity to change the product
- B. Provide sufficient information to perform a performance review on the Producer
- C. Provide confirmation that the product is complete and ready to be approved
- D. Allow the Project Manager to delegate more quality checking responsibility to

the Team Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 130

Which of the following is a specific quality review role responsible for checking a product is ready for its review?

- A. Project Assurance
- B. Developer
- C. Chair
- D. Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 131

Which are the specific roles of the PRINCE2 quality review technique?

- A. Presenter, Chair, Reviewer, Administrator
- B. Chair, Project Manager, Project Support, User
- C. Reviewer, Administrator, Project Assurance, Executive
- D. Stakeholder, Team Manager, Project Support, Reviewer

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 132

Which of the following is a prioritized list of measurable definitions of the attributes required for the set of products to be acceptable to key stakeholders?

- A. Acceptance criteria
- B. Quality criteria and related tolerance
- C. Project Product Description
- D. Product Status Account

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 133

Which of the following is a statement about the quality expected from the project product?

- A. Quality criteria
- B. Customer's quality expectation
- C. Acceptance criteria
- D. Acceptance record

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 134

Which one of the following is a specific objective of a quality review?



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- A. Baseline the product for change control purposes
- B. Update the Stage Plan with the details of the quality review progress
- C. Produce a Product Status Account for the products under review
- D. Perform an assessment on the performance of the Presenter of the product

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 135

The reviewer(s) and approver(s) of a particular product are identified in which of the following?

- A. The Quality Management Strategy
- B. The quality criteria
- C. The product's related Product Description
- D. The Project Initiation Documentation

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 136

When producing an Exception Plan for a stage, why would the Quality Register be updated?

- A. The Quality Register is NOT updated when creating an Exception Plan
- B. To add details of any new quality management activities planned
- C. To close all quality checks from the Stage Plan that's about to be replaced
- D. To record any corrective actions required when the quality checks of products in the current Stage Plan were completed

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 137

According to PRINCE2, the quality review technique complements the use of which of the following?

- A. Product Descriptions
- B. Quality Assurance
- C. Issue and change control procedure
- D. The customer's quality expectations

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 138

In which product are acceptance criteria documented?

- A. Project Product Description
- B. Product Description
- C. Quality Register
- D. Quality Management Strategy

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 139

According to PRINCE2, which of the following is a statement about the quality

which the customer requires from the project product?

- A. Customer's quality expectations
- B. Quality criteria
- C. Acceptance criteria
- D. Quality Management Strategy

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 140

Which product contains the customer's quality expectations?

- A. Quality Register
- B. Quality Management Strategy
- C. Project Product Description
- D. Business Case

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 141

Which of the following documents the quality techniques, standards and procedures to be applied during the project?

- A. Quality Register
- B. Quality Management Strategy
- C. Project Product Description
- D. Quality assurance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 142

Identify the missing word in the following sentence... The purpose of the [?] theme is to define and implement the means by which the project will create and verify products that are fit for purpose.

- A. Plans
- B. Change
- C. Organization
- D. Quality

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 143

What is the purpose of a change budget?

- A. To correct any errors found in products produced by suppliers
- B. To pay for any increase in scope
- C. To implement risk actions, such as fallback plans
- D. To supplement any cost tolerance being exceeded

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 144

Which of the following is FALSE regarding the Change theme?

- A. Change control should be used to prevent changes being made to baselined products
- B. Issues can affect the project's performance targets of time, cost, quality, scope, benefits and risk
- C. A pre-requisite of effective issue and change control would be an appropriate configuration management system
- D. Without issue and change control being applied, a project will become unresponsive to its stakeholders

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 145

Who are allowed to raise an issue?

- A. Only the Project Manager and Team Manager
- B. Anyone with an interest in the project or its outcome
- C. Only the Change Authority
- D. Only members of the project management team

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 146

Which product would be updated to show that a decision has been made on an offspecification which has now been closed?

- A. Quality Register
- B. Daily Log
- C. Issue Report

D. Risk Register

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 147

If a product's weight was specified to be 300 grams but could only be built to a weight of 400 grams, which of the following would be created?

- A. Exception Plan
- B. Request for change
- C. Off-specification
- D. Exception Report

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 148

What is a purpose of the Change theme?

- A. Prevent change to anything agreed in the Project Initiation Documentation
- B. Ensure any potential changes to baselined products are controlled
- C. Ensure that the correct versions are delivered to the customer
- D. Assess changes to only the specialist products

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 149

Which product confirms the version numbers of all products being developed within a given stage?

- A. Configuration Item Record
- B. Stage Plan
- C. Work Package
- D. Product Status Account

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 150

Identify the missing word from the following sentence... PRINCE2 uses the term [?] to cover any relevant event that has happened, was not planned, and requires management action?



- A. Risk
- B. Change
- C. Issue
- D. Exception

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 151

According to PRINCE2, as well as holding informal problems/concerns, which product can also be used to record required actions or significant events not caught elsewhere?

- A. Daily Log
- B. Risk Register
- C. Issue Register
- D. Project notebook

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 152

Which option describes something that should be provided by the project, but currently is not (or is forecast not to be) provided?

- A. Problem/concern
- B. Concession
- C. Off-specification
- D. Exception Report

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 153

According to the Change theme, which of the following contains the steps of the recommended issue and change control procedure?

- A. Capture, Examine, Analyze Impact, Review Probability, Implement Action
- B. Capture, Log, Review, Resolve
- C. Assess, Decide, Escalate, Implement

D. Capture, Examine, Propose, Decide, Implement

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 154

Which of the following describes the situation when an Issue Report would be produced?

- A. When ever the Project Board instruct the Project Manager
- B. It is only created for those issues that need to be handled formally
- C. Every time someone wishes to bring anything to the attention of the Project Manager
- D. Only if the Project Manager feels it is necessary

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 155

A pre-requisite of effective issue and change control is the establishment of which of the following?

- A. Use of a change budget and change authority
- B. A risk management procedure
- C. A configuration management system
- D. A Quality Management Strategy

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 156

Which of the following are typical activities of a configuration management procedure?

1. Impact assessment
2. Control
3. Verification and audit
4. Status accounting

- A. 1,2,3
B. 1,2,4
C. 1,3,4
D. 2,3,4

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 157

Which statement is FALSE regarding a Product Status Account?

- A. A Product Status Account is used as a control document to assist in reviewing progress
- B. A Product Status Account provides information on the state of a product
- C. A Product Status Account is used to inform the Project Manager of what errors were found in a product during a quality review
- D. A Product Status Account is derived from Configuration Item Records

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 158

Which product is continuously maintained in order to inform the Project Manager of where a product is at any time, what its status is and who is working on it?

- A. Product Description
- B. Highlight Report
- C. Configuration Item Record
- D. Work Package

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 159

Identify the missing word(s) in the following sentence... Change can only be considered in relation to an established [?]

- A. Baseline
- B. Situation
- C. Product
- D. Specification

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 160

Can a baselined management product be changed once it has been approved?

- A. No, change control is there to prevent changes
- B. Yes, there is no restriction
- C. Yes, but only if the users say so
- D. Yes, as long as it is agreed with the relevant authority before it takes place

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 161

According to PRINCE2, what are issues likely to affect?

- A. The Project Manager's workload
- B. The project's performance targets
- C. The customer/supplier relationship
- D. Only the Project Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 162

Which of the following tasks is the first to be performed on receipt of a new issue?

- A. Assess its impact on the project's objectives
- B. Determine whether the issue is a request for change, off-specification or a problem/concern
- C. Escalate if it is beyond the delegated authority
- D. Identify options to resolve the issue and submit a recommendation

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 163

Which of the following is a concession?

- A. When a product fails to meet its quality criteria
- B. When an off-specification is raised by the Senior User
- C. When an off-specification is accepted by the Project Board or Change Authority without immediate corrective action
- D. When a known error is no longer a problem

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 164

A stakeholder wishing to make an observation about the project would do what?

- A. Ask for it to be included in the Communication Management Strategy
- B. Raise an issue
- C. Make an entry in the Issue Register
- D. Arrange a meeting with a Project Board member

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 165

Which product identifies how changes to products will be controlled and where the products will be stored?

- A. Product Description
- B. Configuration Item Record
- C. Configuration Management Strategy
- D. Issue Register

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 166

Which product is used to record and maintain information regarding any issues that are being managed formally?

- A. Configuration Item Record
- B. Issue Register
- C. Daily Log
- D. Risk Register

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 167

According to PRINCE2, Which of the following would be used to pay for a request for change and possibly any analysis costs?

- A. Contingency
- B. Tolerance
- C. Change budget
- D. Risk budget

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 168

Which of the following are tasks carried out as part of product-based planning?

1. Write a Project Product Description.
2. Identify activities and dependencies
3. Create a product breakdown structure.
4. Create a product flow diagram



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- A. 1,3,4
- B. 1,2,3
- C. 2,3,4
- D. 1,2,4

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 169

Where would a Team Manager find information regarding the specific quality required for a product?

- A. Product Description
- B. Quality Register
- C. Quality Management Strategy
- D. Checkpoint Report

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 170

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Which of the following is NOT a purpose of a Product Description?

- A. Defines the level of quality required for the product
- B. Records the quality results of the stage
- C. Defines the people or skills required to produce, review and approve the product
- D. To understand the detailed nature, purpose, function and appearance of a product

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 171

What is NOT identified when creating a product breakdown structure?

- A. Products to be created in-house
- B. Products to be modified
- C. Resources required to produce the products
- D. Products to be created by an external third party

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 172

Which plan is optional depending on the complexity of the project?

- A. Project Plan
- B. Exception Plan
- C. Team Plan
- D. Initiation Stage Plan

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 173

Identify the missing word(s) in the following sentence... PRINCE2 recommends three [?] to reflect the needs of the different levels of management involved in a project.

- A. Levels of issue
- B. Stakeholders
- C. Levels of plan
- D. Types of risk responses

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 174

Which of the following is NOT one of the three levels of plan recommended by PRINCE2?

- A. Stage
- B. Team
- C. Benefits Review
- D. Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 175

The period of time for which it is possible to accurately plan in detail is known as?

- A. The predicting period
- B. The planning horizon
- C. The stable schedule
- D. The panorama plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 176

Which of the following shows the scope of a plan?

- A. The full content of a product checklist
- B. The related product breakdown structure
- C. The composition of a Project Product Description
- D. All of the project's Configuration Item Records

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 177

Which product does the Project Board use as a base against which to monitor project progress on a stage by stage basis?

- A. Stage Plan
- B. Project Plan
- C. Programme Plan
- D. Benefits Review Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 178

According to PRINCE2, it is seldom desirable, or possible, to plan an entire project in detail at the start. Which one of the following is given as a reason for this?

- A. It can be difficult to predict the actual performance of resources
- B. All aspects of planning become more difficult the further into the future they extend
- C. Sufficient detail is only known once the relevant stage has begun
- D. The supplier is unlikely to comprehend the detailed schedule

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 179

Why does PRINCE2 recommend having three levels of plan?

- A. The more levels there are, the more stable the plan detail will become
- B. Aspects of planning become more difficult the further into the future they extend
- C. To reflect that there are 3 key stakeholder project interests
- D. To reflect the needs of the different levels of management involved in the project, stage and team

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 180

Which of the following Plans can be approved by the Project Manager?

- A. Project Plan
- B. Team Plan
- C. Exception Plan at stage-level
- D. Stage Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 181

In which process is it decided that an Exception Plan should be created to replace a Stage Plan?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Closing a Project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 182

Which product identifies the source products from which a product is to be derived?

- A. Product Breakdown Structure
- B. Product checklist
- C. Product Description
- D. Project approach

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 183

Which PRINCE2 theme has a purpose to facilitate communication and control by defining the means of delivering the products?

- A. Plans
- B. Progress
- C. Organization
- D. Change

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 184

Identify the missing word(s) in the following sentence... The development and maintenance of a credible [?] provides a baseline against which progress can be measured.

- A. Product
- B. Product Status Account
- C. Business Case
- D. Plan

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 185

Which of the following would define the sequence in which the products are to be

created and any dependencies between them?

- A. Product Status Account
- B. Product flow diagram
- C. Product breakdown structure
- D. Product Description

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 186

According to PRINCE2, Project Board members would NOT be involved in which of the following?

- A. Confirming project tolerances with corporate or programme management
- B. Authorizing the start of the project
- C. Running of the project on a day-to-day basis
- D. Communications between the project management team and stakeholders external to that team

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 187

Which product is the Executive specifically responsible for overseeing the development of?

- A. Project mandate
- B. Work Package
- C. Outline Business Case
- D. Project approach

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 188

Which of the following does PRINCE2 say are typical characteristics of a Project Board member?

- A. Democratic, supportive, can make decisions
- B. Hard working, experienced, forceful
- C. Focused, steadfast, autocratic
- D. Have authority, credibility, ability to delegate, available when required

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 189

Who is responsible for providing the project mandate?

- A. Project Support
- B. Corporate or programme management
- C. Project Manager
- D. Project Board

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 190

Who determines the use of a change authority and change budget during project initiation?



- A. Project Board
- B. Senior User
- C. Project Manager
- D. Corporate or Programme Management

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 191

Which role is the key decision-maker on the project management team and is ultimately accountable for the project's success?

- A. Corporate or programme management
- B. Change Authority
- C. Project Manager
- D. Executive

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 192

If the Project Board wish to ensure the Communications Management Strategy covers all the stakeholders requirements for the next stage, which project

management team role may they appoint to check this for them?

- A. Project Assurance
- B. Project Support
- C. Project Manager
- D. Quality Assurance

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 193

Which is a purpose of the Organization theme?

- A. Allocates jobs to people in the project
- B. Defines different levels of plan for the different management levels
- C. Define and establish the project's structure of accountability
- D. Define and implement the means by which the project will create and verify products that are fit for purpose

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 194

According to PRINCE2, which of the following roles can the Project Manager also undertake?

- A. Senior User
- B. Change Authority
- C. Executive
- D. Project Assurance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 195

What is a purpose of the Communication Management Strategy?

- A. Ensuring the project team can use the required reporting tools
- B. Producing reports for the Project Board
- C. Defining the communication method between the Project Board and corporate or programme management
- D. Ensuring stakeholders are aware of their responsibilities

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 196

What is a responsibility of the business representative on the Project Board?

- A. Setting tolerance levels for the project
- B. Ensuring the project represents value for money
- C. Confirming the project delivers the required functionality
- D. Checking the required quality levels are achieved by the project's products

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 197

Which is a responsibility of the Project Manager?

- A. Delegating responsibility for changes to the Change Authority
- B. Documenting the Communication Management Strategy
- C. Approving stage tolerances
- D. Approving the customer's quality expectations

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 198

Which of the following roles can the Project Manager also perform?

- 1. Change Authority
- 2. Project Assurance
- 3. Project Support
- 4. Team Manager

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 199

What is defined within the Organization theme?

- A. Project resource requirements
- B. Project acceptance criteria
- C. Responsibilities for managing teams
- D. Jobs for individuals to perform

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 200

PRINCE2 defines which of the following three primary stakeholder categories?

- A. User, Supplier and Business
- B. Project, Programme and Corporate
- C. Customer, Business and Users
- D. Business, Customer and Specialists

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 201

User and Supplier are two of the three primary stakeholder interests that must be represented on the Project Board at all times. What is the third interest?

- A. Customer
- B. Business
- C. Programme
- D. Corporate

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 202

Which of the following management levels sits outside the project management team, but will be responsible for commissioning a project?

- A. Directing
- B. Managing
- C. Corporate or programme management
- D. Delivering

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 203

Which role organizes and chairs any Project Board reviews?

- A. Project Manager
- B. Executive
- C. Team Manager in the current stage
- D. Member of Project Support with administrative skills

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 204

Which role is responsible for ensuring that the expected benefits are realized?

- A. Project Manager
- B. Project Assurance
- C. Senior User
- D. Executive

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 205

Whose responsibility is it to assure the project's stakeholders that the project remains desirable, viable and achievable at all times?

- A. Project Manager
- B. Corporate or programme management
- C. Senior User
- D. Executive

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 206

Which role is the single focus for day-to-day management of the project?

- A. Project Manager
- B. Executive
- C. Project Support
- D. Team Manager

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 207

Select the missing words from the following sentence... The Senior User is responsible for ensuring that the project produces products which will deliver the

desired [?].

- A. Outcomes
- B. Benefits
- C. Outputs
- D. Changes

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 208

Are the right people being involved in writing Product Descriptions is a question for which role to answer?

- A. Project Manager
- B. Project Assurance
- C. Team Manager
- D. Project Support

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 209

Which role would have the assurance responsibility of monitoring any risks in the production aspects of the project?

- A. Senior User
- B. Team Manager
- C. Senior Supplier
- D. Executive

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 210

According to PRINCE2, which of the following roles cannot be shared?

- A. Project Assurance
- B. Project Support
- C. Executive
- D. Team Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 211

Which part of the project management team is responsible for briefing corporate or programme management about project progress?

- A. Team Manager
- B. Project Support
- C. Project Board
- D. Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 212

Which is a specific responsibility of Project Assurance?

- A. Approving the Risk Management Strategy
- B. Giving ad-hoc direction to the Project Manager
- C. Reporting highlights to the Project Board
- D. Checking the right people are being involved in writing product descriptions

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 213

Which PRINCE2 role would design and appointment the project management team?

- A. Project Manager
- B. Executive
- C. Senior User
- D. Project Assurance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 214

Which PRINCE2 role has a specific responsibility for checking that the project remains aligned to the corporate or programme strategy?

- A. Project Manager
- B. Project Assurance
- C. Senior User
- D. Senior Supplier

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 215

Which PRINCE2 role has a specific responsibility for ensuring that the quality activities relating to products at all stages has appropriate user representation?

- A. Project Manager
- B. Executive
- C. Project Assurance
- D. Quality Assurance

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 216

Which PRINCE2 role has a specific responsibility for advising on the selection of the development strategy, design and methods?

- A. Project Manager
- B. Quality Assurance
- C. Team Manager
- D. Project Assurance

Correct Answer: D

Section: (none)

Explanation



Explanation/Reference:

QUESTION 217

Which PRINCE2 role has a specific responsibility for briefing non-technical management on supplier aspects of the project?

- A. Team Manager
- B. Project Manager
- C. Senior Supplier
- D. Team member

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 218

Which PRINCE2 role has a specific responsibility for managing the information flows between the directing and delivering levels of the project?

- A. Project Manager
- B. Project Support
- C. Team Manager
- D. Senior User

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 219

Which PRINCE2 role has a specific responsibility for referring to the Project Board if any delegated limits of authority or allocated change budget are forecast to be exceeded?

- A. Team Manager
- B. Project Assurance
- C. Change Authority
- D. Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 220

Which PRINCE2 role has a specific responsibility for planning, monitoring and managing the team's work?

- A. Senior Supplier
- B. Project Support
- C. Team Manager
- D. Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 221

Which PRINCE2 role has a specific responsibility for identifying and advising the Project Manager of any issues and risks associated with a Work Package?

- A. Senior Supplier
- B. Team Manager
- C. Project Support
- D. Project Assurance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 222

Which role does PRINCE2 state would contribute expertise in specialist tools and techniques such as planning and control tools and risk analysis?

- A. Team Manager
- B. Senior Supplier
- C. Project Support
- D. Project Assurance

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 223

Which PRINCE2 role is accountable to corporate or programme management for the success of the project?

- A. Project Board
- B. Project Manager
- C. Senior User
- D. Change Authority

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 224

If people other than the Project Board members were doing Project Assurance, who

would they report to?

- A. Corporate or programme management
- B. The Project Board member overseeing the relevant area of interest
- C. The Project Manager
- D. The Team Manager whose Work Package execution is being monitored

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 225

Which best describes a stakeholder?

- A. Only those people internal to the project team
- B. Anyone that may affect the project
- C. Anyone that can affect, be affected by, or perceive to be affected by an initiative
- D. Someone who has a financial interest/stake in an initiative

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 226

Which process ensures that plans for achieving the expected benefits are managed and reviewed?

- A. Closing a Project
- B. Initiating a Project
- C. Directing a Project
- D. Starting up a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 227

In which process may a premature close of the project be authorized?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Closing a Project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 228

What is a purpose of the Directing a Project process?

- A. Enable the Project Board to be accountable for the project's success
- B. Establish solid foundations for the project
- C. Enable the Project Manager to be accountable for the project's success
- D. Assign work to be done and monitor such work

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 229

What is an objective of the Directing a Project process?

- A. Enable the Project Board to be accountable for the project's success

- B. Ensure that corporate or programme management has an interface to the project
- C. Enable the Project Manager to be accountable for the project's success
- D. Ensure there's a common understanding of how project progress will be monitored and controlled

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 230

What is an objective of the Directing a Project process?

- A. Enable the Project Board to be accountable for the project's success
- B. Verify user acceptance of the project's products
- C. Ensure the host site is able to support the products when the project is disbanded
- D. Ensure there is authority to deliver the project's products

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 231

Which process starts on completion of the Starting up a Project process?

- A. Controlling a Stage
- B. Directing a Project
- C. Initiating a Project
- D. Managing a Stage Boundary

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 232

Which process covers the activities of those at the level of management above the Project Manager?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Directing a Project
- D. Managing Product Delivery

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 233

In which process would the directing level of management ensure there is continued business justification?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Initiating a Project
- D. Controlling a Stage

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 234

Which process would review the performance of the project against its baselines?

- A. Initiating a Project
- B. Closing a Project

- C. Managing Product Delivery
- D. Starting Up a Project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 235

Which process provides an opportunity to ensure that all unachieved goals and objectives are identified?

- A. Initiating a Project
- B. Controlling a Stage
- C. Directing a Project
- D. Closing a Project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 236

Which process ensures that provision has been made to address any open issues of risks, with follow-on action recommendations?

- A. Closing a Project
- B. Controlling a Stage
- C. Directing a Project
- D. Initiating a Project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 237

What is a purpose of the Closing a Project process?

- A. Provide a fixed point at which acceptance for the project product is confirmed
- B. Enable the Project Board to review the success of the current stage
- C. Assign work to be done and monitor such work
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 238

According to PRINCE2, which of the following statements is FALSE regarding project closure?

- A. A clear end to the project gives recognition that the original objectives have been met
- B. A clear end to the project provides an opportunity to ensure that all unachieved goals and objectives are identified
- C. A clear end to the project enables the organization to understand the work that needs to be done to deliver the project's products
- D. A clear end to the project transfers ownership of the products to the customer

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 239

Identify the missing word(s) in the following sentence... The purpose of the Closing

a Project process is to provide a fixed point at which acceptance for the [?] is confirmed.

- A. Final project cost
- B. Project product
- C. Project scope
- D. Project mandate

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 240

If a Project Manager were to receive progress information on a Work Package during a stage, which one of the following products would the Project Manager update to show the progress that's been made?

- A. Checkpoint Report
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 241

In which situation might the Controlling a Stage process be used?

- A. Managing a long initiation stage of a complex project
- B. Managing the activities of a complex programme
- C. Managing support activities following the handover of the products to the operational environment

D. Creating an Exception Plan to replace the current Stage Plan

Correct Answer: A

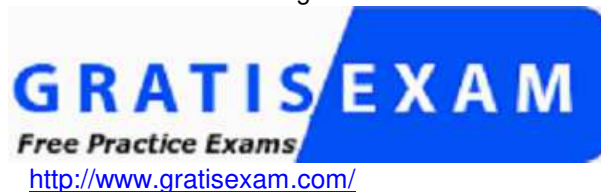
Section: (none)

Explanation

Explanation/Reference:

QUESTION 242

In which process would a concern about the amount of stage tolerance remaining be recorded in the Issue Register?



- A. Directing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Controlling a Stage

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 243

Which of the following is a specific objective of the Controlling a Stage process?

- A. Attention is focused on delivery of the stage's products
- B. Assure the Project Board that all products in the Stage Plan for the current stage have been completed and approved
- C. Work on products allocated to the team is authorized and agreed
- D. The various ways the project can be delivered are evaluated and a project approach selected

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 244

The Controlling a Stage process is used for which of the following?

- A. Day-to-day management of each management stage of a project
- B. Closure of the project prematurely or at the project's natural end
- C. Creation and quality control of the specialist products
- D. Preparing a Stage Plan near the end of each stage

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 245

Controlling a Stage process views the project from which role's perspective?

- A. Team Manager
- B. Project Board
- C. Project Assurance
- D. Project Manager

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 246

Which process would have a purpose of taking action to ensure the stage remains

within tolerance?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 247

When is the Risk Management Strategy produced?

- A. After authorization has been given to proceed with the initiation stage
- B. Before the planning of the initiation stage
- C. As soon as the Project Manager has been appointed at start-up
- D. After the Project Board have approved the Project Initiation Documentation

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 248

Which of the following is carried out as part of the Initiating a Project process?

- A. Ensure there is authority to deliver the project's products
- B. Ensure there is a common understanding of the reasons for doing the project
- C. Appoint the Executive and Project Manager
- D. Create a stage Plan for the next stage of the project

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 249**

Which of the following would be done during the initiation stage?

- A. Appoint the Executive
- B. Establish who needs information, when and in what format
- C. Establish the quality expectations of the customer
- D. Define how the project will deliver the chosen business solution

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 250**

Which process defines how the quality required by the customer will be achieved?

- A. Starting Up a Project
- B. Directing a Project
- C. Initiating a Project
- D. Managing Product Delivery

Correct Answer: C

Section: (none)

Explanation**Explanation/Reference:****QUESTION 251**

When is the Risk Register created?

- A. During the first End Stage Assessment

- B. During the initiation stage
- C. When preparing a Project Brief during pre-project work
- D. When authorizing the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 252

When is the Communication Management Strategy created?

- A. When designing and appointing the project management team
- B. During the initiation stage
- C. When producing a more detailed stage plan for the next stage of the project
- D. As soon as the Project Board have authorized the project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 253

What is a purpose of the Initiating a Project process?

- A. Delegate day-to-day management of the project to the Project Manager
- B. Answer the question: do we have a viable and worthwhile project?
- C. Understand the work that needs to be done to deliver the project's products before committing to a significant spend
- D. Enable the Project Board to be provided with sufficient information so that it can review the success of the current stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 254

Which process controls the link between the Project Manager and the Team Manager(s)?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 255

In which process would it be demonstrated that each product meets its quality criteria?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Directing a Project
- D. Managing Product Delivery

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 256

Which of the following is an objective of the Managing Product Delivery process?

- A. To ensure regular reports are issued to the Senior Supplier

- B. To capture and examine issues and risks
- C. To ensure the planned products are delivered to expectations and within tolerance
- D. The Project Board should commit to resources for each Work Package before it's allocated to a team

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 257

If used, in which process would a Team Plan be created?

- A. Managing Product Delivery
- B. Managing a Stage Boundary
- C. Directing a Project
- D. Controlling a Stage

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 258

The Managing Product Delivery process views the project from which role's perspective?

- A. Team Manager
- B. Senior Supplier
- C. Project Support
- D. Project Manager

Correct Answer: A

Section: (none)

Explanation**Explanation/Reference:****QUESTION 259**

Which of the following is a specific objective of the Managing Product Delivery process?

- A. The project management team is focused on delivery within the tolerances laid down
- B. The Business Case is kept under review
- C. Attention is focused on delivery of the stage's products
- D. Team Managers, team members and suppliers are clear as to what is to be produced and what is the expected effort, cost or timescale

Correct Answer: D

Section: (none)

Explanation**Explanation/Reference:****QUESTION 260**

Which process would check and accept Work Packages?

- A. Controlling a Stage
- B. Managing Product Delivery
- C. Directing a project
- D. Managing a Stage Boundary

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 261**

What is an objective of the Managing a Stage Boundary process?

- A. Request authorization to start the next stage
- B. Ensure that all threats and opportunities for the current stage have been closed
- C. Make certain that work on products allocated to the team for the next stage is authorized and agreed
- D. Implement actions to resolve tolerance deviations from the Stage Plan

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 262

What takes place within the Managing a Stage Boundary process?

- A. Periodic review of progress against the Stage Plan
- B. Approval and acceptance of all products created during the current stage
- C. Escalation of Issue Reports and risks captured during the current stage
- D. Review and if necessary update the Project Initiation Documentation

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 263

Which process has a specific objective to record any information or lessons that can help later stages of this project and/or other projects?

- A. Directing a Project
- B. Managing Product Delivery
- C. Managing a Stage Boundary
- D. Initiating a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 264

Once the project has been authorized, within which process are checks made for any necessary changes to the project management team or their role descriptions?

- A. Managing a Stage Boundary
- B. Starting Up a Project
- C. Closing a Project
- D. Directing a Project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 265

Which process is predicated on dividing the project into management stages?

- A. Starting Up a Project
- B. Managing a Stage Boundary
- C. Closing a Project
- D. Initiating a Project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 266

Which of the following products are routinely produced as part of the Managing a Stage Boundary process?

1. Next Stage Plan
2. Updated Project Plan
3. Exception Plan
4. Updated Business Case



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- A. 1,2,3
- B. 2,3,4
- C. 1,3,4
- D. 1,2,4

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 267

Which of the following is a purpose of the Managing a Stage Boundary process?

- A. Approve the next Stage Plan and review the updated Project Plan
- B. Co-ordinate an area of work that will deliver one or more of the project's products
- C. Place formal requirements on accepting, executing and delivering project work
- D. Deal with issues and report progress to the Project Board

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 268

Which process has a specific objective to ensure there is business justification for initiating the project?

- A. Directing a Project
- B. Controlling a Stage
- C. Starting Up a Project
- D. Initiating a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 269

Please refer to section 12.2 in the PRINCE2 Manual. (The initiation Stage Plan is produced in the Starting up a Project process and is then used by the Project Board to authorize the initiation stage)

- A. Immediately prior to the authority to deliver a project has been given
- B. Before the Project Board authorize the initiation of the project
- C. After the Project Plan has been produced
- D. During Managing a Stage Boundary process

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 270

Which process is largely about preventing poorly conceived projects from ever being initiated?

- A. Starting Up a Project
- B. Initiating a Project
- C. Closing a Project

D. Directing a Project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 271

Which of the following, produced in the Starting Up a Project process, defines the way the project is to be delivered after evaluating the various delivery methods?

- A. Outline Business Case
- B. Project approach
- C. Project definition
- D. Project Product Description

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 272

Which of the following would be defined within the Project Brief?

- A. The Communication Management Strategy
- B. The scope of the project
- C. The initiation Stage Plan
- D. The Lessons Report for the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 273

Which product acts as a trigger for the Starting Up a Project process?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Outline Business Case

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 274

Which of the following would be carried out during the Starting Up a Project process?

- A. Establish the procedure for identifying and managing risks during the project
- B. Create a detailed Business Case
- C. Appoint individuals to carry out the work required in project initiation
- D. Ensure that plans for realizing the post-project benefits are managed and reviewed

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 275

Which is a purpose of the Starting up a Project process?

- A. Provide the information required for the Project Board to decide whether it is worthwhile initiating the project
- B. Ensure the strategy on how the quality expected by the customer will be achieved

- C. Look for lessons to be learned from this project
- D. Document how changes to products will be captured and reviewed

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 276

Which of the following is NOT established as part of the pre-project work?

- A. A Plan for the work of initiation
- B. Information on the various ways the project can be delivered
- C. A description of what the project is to deliver
- D. A plan for how and when a measurement of the achievement of the project's benefits can be made

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 277

Identify the missing word(s) from the following sentence. A project is a [?] that is created for the purpose of delivering one or more business products according to an agreed Business Case

- A. Series of initiatives
- B. Temporary organization
- C. Business as usual activity
- D. Permanent team

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 278

Please refer to section 1.3 and 'Programme' in the Glossary of the PRINCE2 Manual. (Note that a collection of related projects being directed to deliver outcomes and benefits related to the organization's strategic objectives would be a programme NOT a project)

- A. A temporary team that is created to direct and oversee a collection of related projects in order to deliver outcomes and benefits related to the organization's strategic objectives
- B. A temporary organization that is created for the purpose of delivering one or more business products according to an agreed Business Case
- C. A permanent organization that is created for the purpose of realizing one or more business benefits
- D. A permanent team that is created to deliver a series of business change initiatives

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 279

Which project characteristic refers to a project involving a team of people working together to introduce a change that will impact others outside the team and sometimes other organizations?

- A. Temporary
- B. Cross-functional
- C. Introduces business change
- D. Uniqueness

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 280

What characteristic relates to a project having a defined start and defined end?

- A. Uniqueness
- B. Uncertainty
- C. Temporary in nature
- D. Introduces change

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 281

Which of the following is FALSE regarding PRINCE2 principles?

- A. A project should have a customer/supplier environment
- B. A project should manage by exception
- C. A project should focus on products
- D. A project should be tailored to suit the project environment

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 282

According to PRINCE2, which of the following are the 6 aspects of project performance to be managed?

- A. Processes, themes, principles, tailoring, tolerance, roles
- B. Time, cost, people, quality, progress, risk
- C. Time, cost, quality, scope, tolerance, benefits

D. Time, cost, scope, quality, benefits, risk

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 283

What environment does PRINCE2 assume?

- A. Third party
- B. Customer/Supplier
- C. Fixed-price contract
- D. Management and Specialist

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 284

Which of the following PRINCE2 themes will help with the identification, assessment and control of threats and opportunities?

- A. Business Case
- B. Risk
- C. Change
- D. Organization

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 285

Which is NOT one of the four integrated elements of PRINCE2?

- A. Principles
- B. Products
- C. Themes
- D. Tailoring to the project environment

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 286

Which of the following is a PRINCE2 principle?

- A. The customer will specify the desired result
- B. A project has defined and agreed roles and responsibilities
- C. Every project will need a different project management approach
- D. The supplier will supply the resources to deliver the required result

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 287

A project being output oriented supports which PRINCE2 principle?

- A. Focus on products
- B. Defined roles and responsibilities
- C. Manage by stages
- D. Continued business justification

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 288

A principle of PRINCE2 is that every project must have which one of the following?

- A. Defined and agreed roles and responsibilities with an organization structure that engages the business, user and supplier primary stakeholder interests
- B. People allocated to clearly defined management jobs, assigned to them on a one-to-one basis
- C. As many stakeholders as possible from the customer environment involved in key decisionmaking throughout the project life cycle
- D. Stakeholders who are responsible, accountable, consulted and informed throughout every stage of the project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 289

Which of the following best defines a project output?



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- A. The information required for decision-making purposes
- B. The measurable improvement resulting from an outcome
- C. The result of the change derived from using the project's outputs
- D. Any one of the project's specialist products

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 290

Which statement regarding a project's outputs, outcomes and benefits is true?

- A. All outputs have tangible benefits
- B. Outcomes are the longer term results from realizing business benefits
- C. Outputs are derived from using the project's products
- D. Benefits are measurable improvements resulting from the project's outcomes

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 291

Which best describes a purpose of the Business Case?

- A. Used to define how and when a measurement of the project's benefits can be made
- B. Helps to establish whether the project is achievable
- C. Allows the Project Board to manage by exception by providing confirmation of continued business justification
- D. Describes the risks to be managed throughout the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 292

Which best describes a purpose of the Benefits Review Plan?

- A. Used to define how and when a measurement of the project's benefits can be made
- B. Documents the justification for undertaking the project
- C. Provides all the right information for decisions to be made regarding continued business justification
- D. Describes just the benefits which are only to be delivered after the project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 293

What purpose does the Benefits Review Plan fulfill after the project has closed?

1. Defines how a measurement of the achievement of the project's benefits can be made
2. Defines what benefits assessments need to be undertaken
3. Contains details of what period the costs and benefits will be measured
4. Identifies the activities required to measure the expected project's benefits

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 294

Identify the missing words in the following sentence... A Benefits Review Plan is used to show [?]

- A. Opportunities which, if occurred, would have a favourable impact on the projects costs and benefits
- B. Resources required to measure the expected benefits
- C. An investment appraisal for the project
- D. The project's outputs and outcomes

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 295

Identify the missing words from the following sentence... For a project to start and carry on, a PRINCE2 principle states that a project must have [?]?

- A. Lesson applied throughout
- B. Continued business justification
- C. At least two stages
- D. Focus on products that will meet business expectations

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 296

Which of the following is considered to be an output of a PRINCE2 project?

- A. A measurable improvement to the business
- B. Any tangible or intangible specialist product
- C. A consequence of doing the project that is perceived as negative by one or more stakeholders
- D. The result of change, normally affecting real world behaviour

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 297

According to PRINCE2, which of the following is a benefit?

- A. An improved business operation
- B. The measurable improvement resulting from an outcome
- C. The tangible or intangible product resulting from a planned activity
- D. The result of change, normally affecting real-world behaviour and/or circumstances

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 298

The information regarding why the project is required is documented in which product?

- A. Business Case
- B. Benefits Review Plan
- C. Project Product Description
- D. Project approach

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 299

The Business Case describes the reasons for undertaking the project based on

estimated costs, the major risks and what else?

- A. Approach to deliver the chosen business solution
- B. Measurable acceptance criteria
- C. Project's products to be produced
- D. Expected business benefits

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 300

What defines an outcome?

- A. A measurable improvement perceived as positive by one or more stakeholder
- B. Any one of the specialist products
- C. An actual negative consequence of doing the project
- D. The result of change, normally affecting real-world behaviour or circumstances

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 301

If, at the end of each stage, circumstances external to the project had changed which affect the project's costs, risks and benefits, which product should be updated to reflect this?

- A. Exception Plan
- B. Project Plan
- C. Project Brief
- D. Business Case

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 302

Which is a recommended response type to respond to an opportunity?

- A. Transfer
- B. Reject
- C. Accept
- D. Reduce

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 303

Which is NOT a recommended response to a threat?

- A. Avoid
- B. Exploit
- C. Share
- D. Transfer

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 304

Please refer to section 8.2.1 in the PRINCE2 Manual. (The answer describes a 'favourable' impact on objectives, i.e. an opportunity, the other options are 'negative')

impacts, so would be threats)

- A. A competitor may launch a rival product first thus affecting the expected market share for the product
- B. It is possible that the product completes user acceptance testing in a single test cycle rather than the scheduled two
- C. A prototype may be damaged in transit
- D. A critical meeting could be affected by air travel disruption

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 305

In which product would an identified opportunity relating to the project be recorded?

- A. Issue Register
- B. Risk Register
- C. Issue Report
- D. Risk Management Strategy

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 306

What is a purpose of the Risk Management Strategy?

- A. Describes in detail each risk identified in the project and how each risk should be managed
- B. Describes how each risk owner and risk actionee will manage and fund the actions to mitigate each risk

- C. Describes the risk response actions taken to mitigate the project's risks
- D. Describes the techniques and standards to be applied and the responsibilities for achieving effective risk management procedures

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 307

What is the name given to the individual assigned to carry out the response action or actions to respond to a particular risk?

- A. Risk Manager
- B. Risk Administrator
- C. Risk Actionee
- D. Risk Owner

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 308

Which of the following is NOT a step within the risk management procedure?

- A. Assess
- B. Communicate
- C. Plan
- D. Propose

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 309

Which product should define how the budget for responding to potential threats and opportunities will be used?

- A. Risk Management Strategy
- B. Risk Register
- C. Issue Register
- D. Project Plan

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 310

Which of the following steps is used to consider the probability, impact and proximity of an opportunity?

- A. Decide
- B. Assess
- C. Identify
- D. Examine

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 311

Which of the following steps looks at the aggregated net effect of a project's threats and opportunities?

- A. Plan

- B. Assess
- C. Examine
- D. Assess

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 312

Which of the following steps would involve sending information regarding any threats or opportunities to an external interested party?

- A. Identify
- B. Communicate
- C. Implement
- D. Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 313

Which of the following steps involves preparing specific management responses for identified threats?



- A. Identify
- B. Assess

- C. Implement
- D. Plan

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 314

Which of the following steps would involve the actioning of a planned response to an opportunity and monitoring its effectiveness?

- A. Identify
- B. Assess
- C. Implement
- D. Communicate

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 315

Which product is used to inform the Project Board of a forecast deviation of stagelevel tolerance?

- A. Exception Plan
- B. Exception Report
- C. Off-specification
- D. Highlight Report

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 316

To which role should a forecast breach of benefits tolerance be escalated?

- A. Project Manager
- B. Executive
- C. Senior User
- D. Corporate or programme management

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 317

Which theme has a purpose of providing the mechanisms to forecast the project's continued viability?

- A. Risk
- B. Progress
- C. Plans
- D. Business Case

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 318

How does the Progress theme assist the Project Board to assess project viability at regular intervals?

- A. Sends regular Checkpoint Reports to the Project Board
- B. Only one management stage is authorized at a time

- C. Creates Exception Reports when tolerances are forecast to be exceeded
- D. Reports to the Project Board during project closure

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 319

What is a purpose of the Progress theme?

- A. Identify, assess and control uncertainty
- B. To establish mechanisms to monitor and control what has happened against what had been planned
- C. Facilitate communication and control by defining the means of delivering the products
- D. Define and implement the means by which the project will create and verify products which are fit for purpose

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 320

Are the following statements regarding technical stages true or false?

1. There can be more than one technical stage per management stage
2. The work can be grouped by the set of techniques used or the products created

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Both 1 and 2 are false

Correct Answer: C

Section: (none)

Explanation**Explanation/Reference:****QUESTION 321**

What factors need to be taken into consideration when identifying the number of management stages required?

1. Where key decisions points need to be
2. The amount of risk within the project
3. The number of technical stages
4. How confident the Project Board and Project Manager are with proceeding

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 322**

The creation of an Exception Plan often follows which situation?

- A. A time or cost slippage occurs during a management stage
- B. An Exception Report being submitted to the Project Board
- C. A Stage Plan is updated due to an urgent corrective action being taken
- D. An Issue Report being created

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:**

QUESTION 323

What type of control is a report which is sent from the Team Manager to the Project Manager, at the intervals agreed in the Work Package?

- A. Event-driven
- B. Exception based
- C. Time-driven
- D. Ad-hoc

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 324

Which of the following is NOT within the authority of the Project Board?

- A. Trigger premature closure of the project
- B. Setting stage-level tolerance
- C. Authorizing initiation
- D. Continuation where project-level tolerance is forecast to be exceeded

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 325

Which of the following is a Project Board control?

- A. Approving a deviation of benefits tolerance
- B. Approve a Plan, with its relevant tolerances for the next management stage
- C. Review Checkpoint Reports to monitor progress
- D. Use of project registers and logs to review progress

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 326

Which level of management has control over a Work Package, as long as they are within the Work Package tolerances?

- A. Project Manager
- B. Project Board
- C. Team Manager
- D. Corporate or programme management

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 327

Which of the following describes the recommended minimum number of stages?

- A. Initiation as the first stage, the remainder of the project as the second stage
- B. Initiation as the first stage, closure activities as the second stage
- C. Procurement as the first stage, design and implementation as the second stage
- D. Pre-project work as the first stage, initiation as the second stage

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 328

Which of the following is mandatory in a PRINCE2 project?

- A. Use of a separate person as Team Manager
- B. Use of management stages
- C. Use of Exception Plans
- D. Use of Team Plans

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 329

Which management level uses the mechanisms included within the Progress theme to control any unacceptable deviations?

- A. Only the Project Board
- B. Only the Project Manager
- C. All levels of management
- D. Only corporate or programme management

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 330

What name is given to the permissible deviation allowed above and below a plan's target for time and cost without escalating the deviation to the next level of management?

- A. Concession
- B. Tolerance
- C. Project Issue
- D. Off-specification

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 331

Are the following statements regarding raising exceptions true or false?

1. If the stage is forecast to exceed its tolerances, the Project Manager should produce an Issue Report to capture and analyze the details of the deviation
2. Where a Work Package is forecast to exceed its tolerances, the Project Manager may request the Team Manager to produce an Exception Plan

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Both 1 and 2 are false

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 332

Which product, produced by the Project Manager, would contain information on 'products completed during the period'?

- A. Product Status Account
- B. Checkpoint Report
- C. Highlight Report
- D. Exception Report

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 333

Which product would document any unfinished work, ongoing issues and risks?

- A. Project closure notification
- B. Lessons Report
- C. End Project Report
- D. Risk Register

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 334

What is produced by the Project Manager to define and keep control of the work to build products?

- A. Product Status Account
- B. Checkpoint Report
- C. Highlight Report
- D. Work Package

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:



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QUESTION 335

What is NOT a purpose of the End Stage Report?

- A. Allow the Project Board to decide what to do next with the project
- B. Help decide whether to amend the project scope, or stop the project
- C. Escalate a stage-level tolerance threat to the Project Board
- D. Give a summary of progress to date

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 336

What product is reviewed by the Project Manager as part of progress assessment to determine whether a Work Package is performing to the agreed cost and time tolerances?

- A. Highlight Report
- B. Checkpoint Report
- C. Exception Report
- D. Off-specification

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 337

Are the following statements regarding quality control true or false?

1. Includes identifying ways to eliminate causes of unsatisfactory performance
2. Involves defining the products required, their quality criteria and the relevant quality methods

- A. Only 1 is true
- B. Only 2 is true

- C. Both 1 and 2 are true
- D. Both 1 and 2 are false

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 338

Once a product has been completed, from whom would the Team Manager get approval for its completion?

- A. Project Manager
- B. The authority defined in the product's Product Description
- C. Quality Assurance as part of their independent audits
- D. The producer of the product

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 339

Who carries out checks independent of the project to ensure that the processes are in place for quality planning and control?

- A. Project Board
- B. Project Assurance
- C. Quality Assurance
- D. Project Support

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 340

What is an objective of a quality review?

- A. Determine the quality responsibilities of the project management team
- B. Agree the quality method that will be applied to a product
- C. Formulate ideas on how the product will be developed
- D. Provide consultation with a range of key interested parties regarding a product's quality

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 341

Which of the following is a specific quality review team role?

- A. User
- B. Approver
- C. Reviewer
- D. Project Support

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 342

Which of the following is a quality review team role?

- A. Producer
- B. Approver

- C. Administrator
- D. Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 343

Which of the following is a quality review team role?

- A. Project Assurance
- B. Producer
- C. Chair
- D. Quality Assurance

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 344

Which of the following is a prioritized list of measurable definitions of the attributes required for the set of products to be acceptable to key stakeholders?

- A. Acceptance criteria
- B. Quality criteria and tolerances
- C. Quality and approval records
- D. Customer's quality expectations

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 345

According to PRINCE2, the quality review technique compliments the use of which of the following?

- A. Product Descriptions
- B. Quality Assurance
- C. Issue and change control procedure
- D. Customer's quality expectations

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 346

In which product are acceptance criteria documented?

- A. Project Product Description
- B. Product Description
- C. Quality Register
- D. Quality Management Strategy

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 347

If a team member had a suggestion to improve a product, how would they do this?

- A. Raise the suggestion as an issue
- B. Add the details of the suggested improvement to the Quality Register
- C. Add the details of the suggestion to the Lessons Log

D. Update the product's Product Description with the suggested improvement

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 348

Which of the following is a request for change?

- A. The Executive feels that the project product may not be of sufficient quality in order to achieve the expected benefits
- B. The Project Manager has been advised that a team member has been taken ill and so the end date of the work will now be delayed by 5 days
- C. The supplier needs to amend a product because it does not conform to its quality criteria
- D. Although it has passed quality control, a user would like to suggest an increase in the durability of a product

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 349

Which of the following is a typical activity of a configuration management procedure?

- A. Communicate
- B. Status accounting
- C. Impact assessment
- D. Implement

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 350

Which of the following is NOT a typical activity of a configuration management procedure?

- A. Communicate
- B. Control
- C. Identification
- D. Planning

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 351

Which is a purpose of a Configuration Management Strategy?

- A. Provide details for each configuration item and any important relationships between them
- B. Define the composition and format of all the projects registers and logs
- C. Identify who will set up and manage the Quality Register
- D. Define how the products and various versions will be identified

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 352

Who are allowed to raise issues?

- A. Only the Project Manager and Team Manager
- B. Anyone with an interest in the project or its outcome
- C. Only the Change Authority
- D. Only members of the project management team

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 353

Which product would be updated to show that a decision has been made to accept an offspecification?

- A. Quality Register
- B. Daily Log
- C. Issue Report
- D. Risk Register

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 354

If a product's weight was specified to be 300 grams, but could only be built to a weight of 400 grams, which of the following would be created?

- A. Exception Plan
- B. Request for change
- C. Off-specification
- D. Exception Report

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 355

Which of the following are types of issue?

- 1. Concession
- 2. Off-specification
- 3. Request for change
- 4. Problem/concern

- A. 1,2,3
- B. 2,3,4
- C. 1,2,4
- D. 1,3,4

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 356

Identify the missing word from the following sentence... PRINCE2 uses the [?] to define how issues will be handled

- A. Risk Management Strategy
- B. Configuration Item Record
- C. Configuration Management Strategy
- D. Tolerances

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 357

Which step in the issue and change control procedure would be used to evaluate the alternative options to respond to an issue?

- A. Propose
- B. Examine
- C. Capture
- D. Decide

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 358

Which product should be continuously maintained regarding the status, history and version of a product?

- A. Stage Plan
- B. Configuration Item Record
- C. Highlight Report
- D. Product Status Account

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 359

Which of the following describes a situation when an Issue Report would be produced?

- A. When ever the Project Board direct the Project Manager
- B. It is only created for those issues that need to be handled formally
- C. Every time someone wishes to bring anything to the attention of the Project Manager
- D. Only if the Project Manager feels it is necessary

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 360

A pre-requisite of effective issue and change control is the establishment of which of the following?

- A. Use of a change budget and change authority
- B. A risk management procedure
- C. A configuration management system
- D. A quality management strategy

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 361

Which product would hold details of each product's current version and any important relationships between them?

- A. Product Description
- B. Highlight Report

- C. Configuration Item Record
- D. Work Package

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 362

Which product is used to record information regarding any issues that are being managed informally?

- A. Configuration Item Record
- B. Issue Register
- C. Daily Log
- D. Risk Register

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 363

Which of the following would be used to pay for an issue which would increase scope and possibly any related analysis costs?

- A. Contingency
- B. Tolerance
- C. Change budget
- D. Risk budget

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 364

Which of the following are product-based planning tasks?

1. Write a Project Product Description.
2. Identify activities and dependencies
3. Create a product breakdown structure.
4. Create a product flow diagram

- A. 1,3,4
- B. 1,2,3
- C. 2,3,4
- D. 1,2,4

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 365

Where would a Team Manager find information regarding the specific quality required for a product?

- A. Product Description
- B. Quality Register
- C. Quality Management Strategy
- D. Checkpoint Report

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 366

Which of the following shows the scope of a plan?

- A. The full content of a Product Status Account for a related Work Package
- B. The related Plan's product breakdown structure
- C. The composition section of a Project Product Description
- D. All of the project's Configuration Item Records

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 367

What is the first task of the product-based planning technique?

- A. Identify activities and dependencies
- B. Write Product Descriptions
- C. Create a product breakdown structure
- D. Write the Project Product Description

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 368

Which of the following statements are true regarding the product-based planning technique?

1. Product Descriptions show the hierarchy of a Plan's products
2. Identifying activities and dependencies is a key task of product-based planning



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- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Both 1 and 2 are false

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 369

Which of the following would help to define the project's products and show the sequence in which those products are to be created?

- A. Writing Product Descriptions
- B. Product-based planning technique
- C. Creating a product breakdown structure
- D. Writing a Project Product Description

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 370

Which theme includes the estimating of the effort required to develop the project's products?

- A. Plans
- B. Progress
- C. Business Case
- D. Organization

Correct Answer: A

Section: (none)

Explanation**Explanation/Reference:****QUESTION 371**

Which role would represent the interests of the people who will be operating the project's products?

- A. Senior Supplier
- B. Executive
- C. Change Authority
- D. Senior User

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 372**

During project initiation, who determines the use of a Change Authority and whether a change budget will be used?

- A. Project Board
- B. Change Authority
- C. Project Manager
- D. Corporate or Programme Management

Correct Answer: B

Section: (none)

Explanation**Explanation/Reference:****QUESTION 373**

Which role is the key decision-maker on the project management team?

- A. Corporate or programme management
- B. Change Authority
- C. Project Manager
- D. Executive

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 374

Within the PRINCE2 customer/supplier environment, what is a supplier responsibility?

- A. Define what the acceptance criteria are for the project product
- B. Ensure the resources are made available to deliver the required result
- C. Secure the funding for the project
- D. Specify the desired project outcomes

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 375

For whom does the Senior User make decisions on behalf of?

- A. Those who will provide the necessary skills to produce the project product
- B. Those who will operate and maintain the project's products
- C. Those with an interest in how the project meets a business need
- D. Quality Assurance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 376

Which of the following are the three primary stakeholder categories?

- A. User, Supplier and Business
- B. Project, Programme and Corporate
- C. Customer, Executive and Supplier
- D. Business, User and Specialists

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 377

Which statement is true regarding stakeholders?

- A. The Senior Supplier is NOT a stakeholder
- B. All stakeholders must be identified during project initiation
- C. Stakeholders are always external to the corporate organization
- D. All three primary categories of stakeholder have their interests represented by the Project Board

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 378

Which of the following management levels sits outside of the project management team?

- A. Directing
- B. Managing
- C. Corporate or programme management
- D. Delivering

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 379

Which role is part of the project management team?

- A. Change Authority
- B. Stakeholder
- C. Quality assurance
- D. Corporate or programme management

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 380

Which role is responsible for specifying the benefits and for ensuring that they are subsequently realized?

- A. Project Manager
- B. Project Assurance
- C. Senior User
- D. Executive

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 381

Whose responsibility is it to ensure that the project is focused throughout its life on achieving its objectives?

- A. Project Manager
- B. Corporate or programme management
- C. Senior User
- D. Executive

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 382

Are the following statements regarding the Communication Management Strategy true?

1. Defines how and where the project's products will be stored
2. Contains a description of the means and frequency of communication to parties both internal and external to the project

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Both 1 and 2 are false

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 383

Which of the following project management team roles can be shared?

1. Project Assurance
2. Executive
3. Senior User
4. Senior Supplier

- A. 1,2,3
- B. 1,3,4
- C. 2,3,4
- D. 1,2,4

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 384

Which role is responsible for briefing corporate or programme management about project progress?

- A. Team Manager
- B. Project Support
- C. Project Board
- D. Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 385

Which is a specific responsibility of Project Assurance?

- A. Approving the Risk Management Strategy
- B. Giving ad-hoc direction to the Project Manager

- C. Reporting highlights to the Project Board
- D. Ensuring the right people are planned to be involved in quality inspection

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 386

Which role is responsible for the design and appointment of the project management team?

- A. Project Manager
- B. Executive
- C. Senior User
- D. Project Assurance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 387

Which role has a specific responsibility for checking that the project remains aligned to the corporate or programme strategy?

- A. Project Manager
- B. Project Assurance
- C. Senior User
- D. Senior Supplier

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 388

Which project management team role has a specific responsibility for ensuring that the quality activities relating to products at all stages has appropriate user representation?

- A. Project Manager
- B. Executive
- C. Project Assurance
- D. Quality Assurance

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 389

Which project management team role has a specific responsibility for advising on the selection of the development strategy, design and methods?

- A. Project Manager
- B. Quality Assurance
- C. Team Manager
- D. Project Assurance

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 390

Which role has a specific responsibility for briefing non-technical management on supplier aspects of the project?

- A. Team Manager
- B. Project Manager
- C. Senior Supplier
- D. Team member

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 391

Which role has a specific responsibility for managing the information flows between the directing and delivering levels of the project?

- A. Project Manager
- B. Project Support
- C. Team Manager
- D. Senior User

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 392

Which role has a specific responsibility for referring to the Project Board if any delegated limits of authority or allocated change budget are forecast to be exceeded?



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- A. Team Manager

- B. Project Assurance
- C. Change Authority
- D. Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 393

Which role has a specific responsibility for planning, monitoring and managing the team's work?

- A. Senior Supplier
- B. Project Support
- C. Team Manager
- D. Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 394

Which role has a specific responsibility for identifying and advising the Project Manager of any issues and risks associated with a Work Package?

- A. Senior Supplier
- B. Team Manager
- C. Project Support
- D. Project Assurance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 395

Which role does PRINCE2 state would contribute expertise in specialist tools and techniques, such as planning and control tools and risk analysis?

- A. Team Manager
- B. Senior Supplier
- C. Project Support
- D. Project Assurance

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 396

Which role is accountable to corporate or programme management for the ultimate success of the project?

- A. Project Board
- B. Project Manager
- C. Senior User
- D. Change Authority

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 397

Identify the missing word in the following sentence... A Project Board member is responsible for [?] Assurance

- A. Product
- B. Risk
- C. Quality
- D. User

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 398

Which process ensures that plans for realizing the post-project benefits are managed and reviewed?

- A. Closing a Project
- B. Initiating a Project
- C. Directing a Project
- D. Starting up a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 399

Which process can trigger a premature close of the project?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Closing a Project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 400

What is NOT an objective of the Directing a Project process?

- A. Ensure there is authority to deliver the project's products
- B. Ensure that corporate or programme management has an interface to the project
- C. Provide sufficient information to enable the continuing viability of the project to be assessed
- D. Management direction and control are provided throughout the project's life

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 401

When does the Directing a Project process begin?

- A. When corporate or programme management have issued a project mandate to trigger a project
- B. As soon as the necessary authorities have been appointed for initiating the project
- C. On completion of the Starting Up a Project process
- D. Once the Project Initiation Documentation had been submitted for Project Board approval

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 402

Which is NOT an objective of the Directing a Project process?

- A. Ensure the plans for realizing the post-project benefits are managed and reviewed
- B. Provide corporate or programme management with an interface to the project
- C. Ensure there is a common understanding of the reasons for doing the project
- D. Ensure there is authority to close the project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 403

Which process would respond to the Project Manager escalating an exception situation?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Initiating a Project
- D. Controlling a Stage

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 404

Which process would ensure that there is continued business justification?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Initiating a Project
- D. Starting Up a Project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 405

Which process would be triggered by the request to initiate a project?

- A. Starting Up a Project
- B. Controlling a Stage
- C. Initiating a Project
- D. Directing a Project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 406

Which of the following is within the context of the Closing a Project process?

- A. Provide an opportunity to ensure that all unachieved goals and objectives are identified
- B. Provide a means by which an exception process can be implemented
- C. The continuing correct focus of the project should be checked at the end of each stage
- D. Used for each delivery stage of the project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 407

Which should be used to document any uncompleted work that needs to be done,

and any risks which need to be managed after the project has closed?

- A. Follow-on action recommendations
- B. Exception Report
- C. Issue Register
- D. Risk Register

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 408

Which is an objective of the Closing a Project process?

- A. Provision has been made to address any open issues or risks with follow-on action recommendations
- B. Request authorization to start the next stage
- C. Prepare an Exception Plan as directed by the Project Board
- D. Ensure that the planned products are delivered to expectations and within tolerance

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 409

Which is a purpose of the Controlling a Stage process?

- A. Enable the organization to understand the work that needs to be done to deliver the project's products
- B. To delegate day-to-day management of the project to the Project Manager
- C. To report progress to the Project Board
- D. To report progress to the Project Manager

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 410

Which is the base product against which the Project Board and Project Manager can assess progress, issues and questions regarding ongoing viability?

- A. Benefits Review Plan
- B. Project Brief
- C. Project Initiation Documentation
- D. Product Status Account

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 411

Which of the following would be done once the Project Board have authorized initiation?

- A. Create the initiation Stage Plan
- B. Establish who needs information, when and in what format
- C. Establish the quality expectations of the customer
- D. Define how the project will deliver the chosen business solution

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 412

Which of the following is carried out as part of the initiation stage?

- A. Appoint the Executive and Project Manager
- B. Define the method of delivering the chosen business solution
- C. Define how the quality required by the customer will be achieved?
- D. Agree tolerances for each Work Package

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 413

Which is within the context of the Managing Product Delivery process?

- A. Receiving and signing off completed Work Packages
- B. Reviewing the work situation and triggering new Work Packages
- C. The continuing correct focus of the project should be confirmed at the end of each stage
- D. Demonstrate that each product meets its quality criteria through carrying out the specified quality methods

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 414

When are Work Package tolerances agreed?



- A. When accepting a Work Package
- B. When approving a Stage Plan
- C. When creating the Project Plan
- D. When creating the Project Brief

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 415

Which is NOT an objective of the Managing Product Delivery process?

- A. Ensures work on products allocated to the team is authorized and agreed
- B. Ensures attention is focused on the delivery of a stage's products
- C. To send accurate progress information to the Project Manager
- D. Ensures products are delivered to expectations and within tolerance

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 416

Are the following statements regarding The Managing Product Delivery process true or false?

1. Towards the end of the last stage, this process will invoke the Closing a Project process
2. The Team Manager obtains approval for completed products from the authorities identified in the Product Description

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true

D. Both 1 and 2 are false

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 417

Which is an objective of the Managing a Stage Boundary process?

- A. Ensure the host site is able to support the products
- B. Any movement away from the direction agreed at the start of the stage is monitored to avoid uncontrolled change
- C. To record any information or lessons that can help later stages of this project and/or other projects
- D. Ensure risks and issues are kept under control

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 418

Identify the missing words in the following sentence.... The Managing a Stage Boundary process is predicated on dividing the project into [?]

- A. Stage tolerances
- B. Management stages
- C. Technical Stages
- D. Work Packages

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 419

Which is a specific objective of the Starting Up a Project process?

- A. To establish how the project's products will be delivered and at what cost
- B. Ensure there is a common understanding of the benefits expected from the project
- C. To ensure there is business justification for initiating the project?
- D. To approve the Plan for the next Stage

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 420

When is the Stage Plan for project initiation produced?

- A. Immediately prior to the authority to deliver a project has been given
- B. Before the Project Board authorize the initiation of the project
- C. After the Project Plan has been produced
- D. During Managing a Stage Boundary process

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 421

Which is NOT established as part of the Starting Up a Project process?

- A. A Plan for the work of initiation
- B. Information on the various ways the project can be delivered
- C. A description of what the project is to deliver

D. A plan for how and when a measurement of the achievement of the project's benefits can be made

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 422

Are the following statements regarding the Starting Up a Project process true or false? 1. How the project will achieve the required quality will be established 2. How the corporate (or programme's) project management method will be tailored to suit the project will be defined

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Both 1 and 2 are false

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 423

How does PRINCE2 define a project?

- A. A temporary team that is created to direct and oversee a collection of related projects in order to deliver outcomes and benefits related to the organization's strategic objectives
- B. A temporary organization that is created for the purpose of delivering one or more business products according to an agreed Business Case
- C. A permanent organization that is created for the purpose of realizing one or more business benefits
- D. A permanent team that is created to deliver a series of business change initiatives

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 424

Identify the missing words in the following sentence... A PRINCE2 project focuses on [?], in particular their quality requirements

- A. The definition and realization of benefits<
- B. The definition and delivery of products
- C. Project management team roles and responsibilities
- D. The outcomes expected from the using the outputs

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 425

Which integrated element is described as being the guiding obligations and good practices which determine whether the project is genuinely using PRINCE2?

- A. Principles
- B. Processes
- C. Themes
- D. Tailoring PRINCE2 to the project environment

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 426

Which product would be at the centre of any impact assessment of risks, issues and changes?

- A. Highlight Report
- B. Business Case
- C. Lessons Log
- D. Communication Management Strategy

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 427

Which of the following risk responses can be used to seize an opportunity to ensure a risk will occur?

- A. Accept
- B. Exploit
- C. Enhance
- D. Transfer

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 428

Which of the following steps looks at the aggregated net effect of a project's treats and opportunities?

- A. Plan
- B. Assess (estimate)
- C. Examine
- D. Assess (evaluate)

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 429

Which product would define a product's quality tolerance?

- A. Quality Register
- B. Product Description
- C. Stage Plan
- D. Quality Management Strategy

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 430

Identify the missing words in the following sentence... A purpose of the Quality theme is to [?]

- A. Provide a systematic approach which ensures that issues possibly affecting the project's quality performance target are managed appropriately
- B. Ensure any threats to the quality targets are identified, assessed and controlled
- C. Provide all personnel involved in the project with information regarding whether the targets of time, cost and quality are achievable
- D. Ensure the project's products meet business expectations

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 431

What is a purpose of a Configuration Management Strategy?

- A. Define the various types of quality methods to be applied to the project's products
- B. Provide details of the current state and version of each configuration item
- C. Record how the products will be protected and uniquely identified
- D. Define what the budget will be for controlling any risks

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 432

In what plan should project closure activities be planned?

- A. Closure Stage Plan
- B. Stage Plan for the final management stage
- C. Initiation Stage Plan
- D. Team Plan

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 433

Which is one of the six aspects of project performance that needs to be managed?

- A. Customers
- B. People
- C. Benefits
- D. Processes

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 434

What is the trigger for the Starting up a Project process?

- A. Project Brief
- B. Project Plan
- C. Project mandate
- D. Outline Business Case

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 435

Which is a purpose of the Business Case theme?

- A. Establish mechanisms to monitor and compare actual achievements against those planned
- B. Establish methods to judge whether the ongoing project is justified
- C. Assess and control uncertain events or situations
- D. Describe how, when and at what cost products can be delivered

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 436

What role is responsible for creating a Team Plan in the Managing Product Delivery process?

- A. Project Manager
- B. Team Manager
- C. Project Support
- D. Senior User

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 437

The incorporation of the primary stakeholders on the project management team supports what principle?



<http://www.gratisexam.com/>

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by stages
- D. Learn from experience

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 438

Which describes risk appetite?

- A. An organization's attitude towards risk-taking
- B. Probable effect on the project delivering its objectives
- C. Probable timeframe within which a risk may occur
- D. Level of risk exposure that, when exceeded, triggers an exception

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 439

Identify the missing words in the following sentence. If the Project Manager needs to know the results of a quality review, the [?] will provide a summary together with the date of any follow-up meeting.

- A. Stage Plan
- B. Issue Register
- C. Daily Log
- D. Quality Register

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

Reference:

<http://www.prince2primer.com/prince2-quality-theme/>

QUESTION 440

How is the Project Initiation Documentation used during the Closing a Project process?

- A. As the basis for comparing the original aim of the project against what was actually achieved
- B. Provides the controls for the final stage of the project
- C. Updated to include relevant lessons from previous projects
- D. Provides the Project Product Description for approval by the Project Board

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

Reference:

[http://www.prince2primer.com/refine-the-business-case-and-assemble-the-pid/\(last para on the page\)](http://www.prince2primer.com/refine-the-business-case-and-assemble-the-pid/(last+para+on+the+page))

QUESTION 441

What role agrees the techniques, products and constraints for a Work Package with the Project Manager?

- A. Executive
- B. Project Assurance
- C. Senior Supplier
- D. Team Manager

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 442

Identify the missing word in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- A. Product
- B. Activity
- C. Plan
- D. Benefit

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 443

Which is a purpose of a Configuration Item Record?

- A. Record quality issues found in a quality test of the product
- B. Explain which procedure should be used for updating the Configuration Item Records of products completed in the stage
- C. Explain which procedure should be used for transferring completed products into the operational and maintenance environment
- D. Record the development status of a product in a completed Work Package

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 444

When authorizing a stage, in which product would the Project Board look for an explanation of any deviations from the approved plans that are within tolerance?

- A. Lessons Report
- B. End Stage Report
- C. Benefits Review Plan
- D. Project Initiation Documentation

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 445

Which of the following are a purpose of the Benefits Review Plan?

1. Define how a measurement of the achievement of the project's benefits can be made

2. Define what benefits assessments need to be undertaken
3. Define the project, in order to form the basis for its management and an assessment of its overall success
4. Define the activities required to measure the expected project's benefits

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 446

Which is a purpose of the Organization theme?

- A. Define the total resource requirements of the project
- B. Capture the project acceptance criteria
- C. Define the responsibilities for managing teams
- D. Establish mechanisms to judge whether the project is desirable and achievable

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 447

Which is a purpose of a Project Brief?

- A. Define how and when a measurement of the achievement of the project's benefits can be made
- B. Define any lessons from previous projects and how they may affect this project
- C. Communicate the quality techniques and standards to be applied to achieve the

required quality levels

D. Provide sufficient information for the decision on whether to initiate the project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 448

Which is a purpose of a Risk Management Strategy?

- A. Communicate how risk management will be implemented throughout the wider corporate organization
- B. Capture and maintain information on all identified risks relating to the project
- C. Document specific actions for responding to risks
- D. Describe the procedures and techniques for managing project risks

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 449

Which is NOT a purpose of the Plans theme?

- A. Facilitate communication
- B. Establish the project's structure of accountability
- C. Define the means of delivering the products
- D. Ensure targets are achievable

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 450

Which is a purpose of the Directing a Project process?

- A. Enable the Project Board to exercise overall control of a project
- B. Prepare a solid foundation for the project
- C. Establish the prerequisites for the initiation of a project
- D. Assign Work Packages

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 451

Which takes place within the Managing a Stage Boundary process?

- A. Periodic review of progress against the Stage Plan
- B. Obtain approvals for all completed products
- C. Escalation of Issue Reports created during the current stage
- D. Review of the business justification for the project

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 452

Which is a type of issue?

- A. Problem/concern
- B. Follow-on action recommendation
- C. Exception Report
- D. Identified threat

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 453

Which is a characteristic of a project?

- A. Low risk
- B. Avoids stresses and strains between organizations
- C. Business as usual
- D. Cross-functional

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 454

Which is an objective of the Managing a Stage Boundary process?

- A. Request authorization to start the next stage
- B. Ensure that all threats and opportunities for the current stage have been closed
- C. Make certain that work on products allocated to the team for the next stage is authorized and agreed
- D. Implement actions to resolve tolerance deviations from the Stage Plan

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 455

In what process are the project's risk management techniques and standards defined?

- A. Starting up a Project
- B. Directing a Project
- C. Initiating a Project
- D. Managing Product Delivery

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 456

Which is a purpose of a Daily Log?

- A. Record the products and activities planned for the stage
- B. Record informal issues
- C. Record and track the status of all products produced during a stage
- D. Update the Project Board on the progress of a stage

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 457

Which is an objective of the quality review technique?

- A. Determine whether a product has been created
- B. Agree the quality method that will be applied to a product
- C. Formulate ideas on how the product will be developed
- D. Provide consultation with a range of interested parties on a product's fitness for purpose

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 458

When does the Directing a Project process start?

- A. On completion of the Starting up a Project process
- B. On completion of the Initiating a Project process
- C. When the Starting up a Project process commences
- D. After the project has been authorized

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 459

What plan is mandatory?



- A. Team Plan
- B. Exception Plan
- C. Project Plan
- D. Programme Plan

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 460

On which environment is PRINCE2 based?

- A. Information technology
- B. Customer/supplier
- C. Procurement
- D. Programme

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 461

Which theme assesses and controls uncertainty within a project?

- A. Progress
- B. Risk
- C. Change
- D. Plans

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 462

Which of the following is funded from a change budget?

- A. Fallback plan
- B. Request for change
- C. Action to reduce a threat

D. Change Authority

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 463

Which is an aim of the Starting up a Project process?

- A. Understand how and when the project's products will be delivered and at what cost
- B. Ensure that there is authority to deliver the project's products
- C. Do the minimum necessary in order to decide whether it is worthwhile to even initiate the project
- D. Create the set of management products required to control the project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 464

Which is NOT a factor to consider when defining management stages?

- A. How long the project is
- B. When Team Managers are available
- C. When key decisions are required on the project
- D. The amount of risk within the project

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 465

What process ensures that plans for achieving the expected benefits are managed and reviewed?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Directing a Project
- D. Starting up a Project

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 466

Which of the following are a purpose of an Issue Report?

1. Document an off-specification
2. Record an issue's resolution
3. Capture all problems or concerns within the project
4. Capture recommendations for handling a request for change

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 467

Which product establishes the baseline against which the project's actual performance is compared?

- A. Project Brief
- B. Product Status Account
- C. Project Initiation Documentation
- D. Configuration Item Record

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 468

Which is NOT identified when creating a product breakdown structure?

- A. Products to be created by internal resources
- B. Products to be modified
- C. Resources required to produce the products
- D. Products to be created by an external third party

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 469

What process covers the acceptance and execution of project work by external suppliers?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 470

What is the goal of the 'Identify context' step within the recommended risk management procedure?

- A. Identify responses to risks identified in the Business Case
- B. Understand the specific objectives that are at risk
- C. Gather information about risks for inclusion in Highlight Reports to the Project Board
- D. Identify the threats and opportunities that may affect the project's objectives

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 471

Which is a purpose of the Controlling a Stage process?

- A. Agree, perform and deliver project work
- B. Draft a plan for the next stage
- C. Agree stage tolerances
- D. Take action to make sure that the stage remains within tolerance

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 472

Which defines the sequence in which the products of a plan should be developed?

- A. Product Description

- B. Product breakdown structure
- C. Project Product Description
- D. Product flow diagram

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 473

If a Work Package is forecast to exceed its tolerances, how should a Team Manager inform the Project Manager?

- A. Raise an Exception Report
- B. Issue an Exception Plan
- C. Raise an issue
- D. Raise a risk

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 474

What process enables an organization to understand the work that needs to be done to deliver a project's products before it is approved?

- A. Directing a Project
- B. Initiating a Project
- C. Starting up a Project
- D. Controlling a Stage

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 475

Which is a responsibility of the Project Assurance role?

- A. Inform the Project Manager about the status of the project's products
- B. Document the Project Board's reporting needs
- C. Ensure the Project Manager is aware of the need to use any existing corporate standards
- D. Inform corporate or programme management about the project's status

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 476

When is it confirmed if a project's objectives have been achieved?

- A. During the Closing a Project process
- B. During the final end stage assessment
- C. During the Controlling a Stage process
- D. During the Managing Product Delivery process

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 477

Which is a definition of a risk cause?

- A. The impact of a risk on the stage and project tolerance
- B. The source of a risk

- C. The overall effect of a risk on the Business Case
- D. How likely a risk is to occur in a given project situation

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 478

When would the Team Manager be required to produce a Checkpoint Report?

- A. When a Work Package is being negotiated
- B. At the frequency agreed in the Work Package
- C. On completion of the quality-checking activities for each product
- D. When reviewing how a stage is progressing

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 479

Which is a recommended quality review team role?

- A. Project Manager
- B. Presenter
- C. Project Support
- D. Producer

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 480

In what product would a product's quality tolerance be defined?

- A. Project Product Description
- B. Product Description
- C. Stage Plan
- D. Quality Management Strategy

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 481

When should the Managing a Stage Boundary process be undertaken?

- A. Close to the end of a management stage
- B. After the completion of each management stage
- C. At the end of the final stage
- D. At the end of project start-up

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 482

What principle is supported by the Project Product Description?

- A. Continued business justification
- B. Focus on products
- C. Learn from experience
- D. Manage by stages

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 483

Which is a definition of risk probability?

- A. Scale of the risk should it occur
- B. Probable effect on the project delivering its objectives
- C. Probable timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 484

Identify the missing words in the following sentence. The Project Board will allocate tolerances [?] to the Project Manager.

- A. for each Work Package
- B. for the project
- C. for each management stage
- D. for each technical stage

Correct Answer: A

Section: (none)

Explanation



Explanation/Reference:

QUESTION 485

Which is NOT a purpose of a Product Description?

- A. Define the time and cost needed to produce the product
- B. Define the quality skills required to check the product
- C. Define the function and appearance of the product
- D. Define the development skills required to produce the product

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 486

Which is a purpose of a Communication Management Strategy?

- A. Ensuring the project team can use the required reporting tools
- B. Producing reports for the Project Board
- C. Defining the communication method between the Project Board and corporate or programme management
- D. Ensuring stakeholders are aware of their responsibilities

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



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